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ANNUAL REPORT

OF THE TOWN OF

SHELBURNE, NEW HAMPSHIRE

FOR THE YEAR ENDING

DECEMBER 31, 1995

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DEDICATION

We would like to dedicate this town report to the memory of three long-time Shelburne residents.

Dr. Margaret "Maggie" Merrell

Maggie had a distinguished career before retiring to Shelburne. She graduated from Wellesley College and received a Doctorate of Science from Johns Hopkins University where she was also a highly respected statistician and teacher for many years.

Quoting from her obituary written in part by Lala Dinsmore; "Locally, Dr. Merrell's influence was felt in the Town of Shelburne where she retired in 1959. Maggie, as her neighbors called her, became a vital part of the community and in 1969 she wrote a history of Shelburne for its Bicentennial celebration. Later she wrote a history of Millbrook Farm where she resided.

She was active in the Shelburne Neighbors' Club and the Mildred Horton Book Club and was a long standing library trustee.

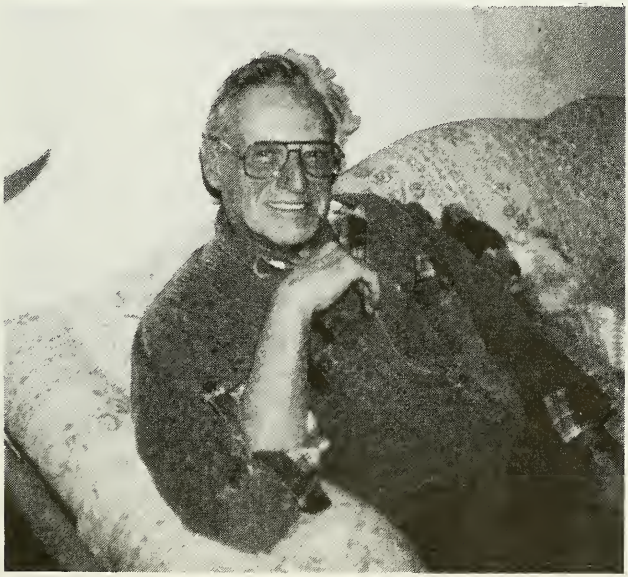
As an active retiree Maggie enjoyed mountain hiking, fishing and driving a tractor to mow the extensive fields surrounding her home. She read widely and was passionate about politics and baseball. She was always interested in happenings in the North Country and kept up a large correspondence with her many friends and admirers from around the world."

Laurence "Larry" Landry

The following was written by his daughter, Mary Jo Landry:

Laurence "Larry Landry was a resident of Shelburne for many years and was married to a Shelburne native. Most would remember seeing him at the landfill with his Springer Spaniel or mowing that lawn every weekend. He was a talented wood worker and has passed many of these skills to his son David.

He was at home in the woods and seemed happiest cutting firewood in the fall. Many people in town were special to him, Ken and Paula, Bert, Tommy, Jerry and all the Bennetts. He spent many hours at Bobby Gorham's house and even worked the landfill in the days it was called the "dump". Who could forget the day he went to the store for a loaf of bread and came back with a pickup? The thing was we almost had him convinced that it really did win 2nd place at Shelburne's Old Home Day. If there are Kubota tractors in heaven, I know who's riding one.



Jon F. Sullivan

Jon passed away suddenly July 31, 1995 in a Boothbay, Maine hospital. He will be remembered in Shelburne as owner and operator with his wife Olma of the Shelburne Birches Motor Inn. He served 10 years as town auditor, 2 years as Trustee of Trust Funds, 4 years as Treasurer, 14 years on the Board of Adjustment. He and his family moved to Southport in 1988 and for the past five years he worked at the Boothbay Railway Museum.

TOWN OFFICERS

1995-1996

SELECTMEN

Warren Hayes — Term expires 1996
George Hill — Term expires 1997
Stanley Judge — Term expires 1998

TREASURER
Ben Werner

DEPUTY TREASURER
Hildreth Danforth

TAX COLLECTOR
Robert Dinsmore

DEPUTY TAX COLLECTOR
Kim Landry

TOWN CLERK
Constance Leger

DEPUTY TOWN CLERK
Lawrence Leger

AUDITORS

Louise Bevin — Rodney Hayes

MODERATOR

John Henne

SUPERVISORS OF THE CHECKLIST

Nancy Philbrook — Term expires 1996
Kathleen Judge — Term expires 1998
Hildreth Danforth — Term expires 2000

BALLOT CLERKS

John Baker — Jo Carpenter — Robin Henne

NORTH COUNTRY COUNCIL

Stanley Judge — Warren Hayes

PUBLIC WORKS FOREMAN & ROAD AGENT

Ken Simonoko

BUILDING AND CODE ENFORCEMENT

George Corriveau

CONSTABLE
Jerry Baker

POLICE OFFICER
Harry C. Stearns III

BUDGET COMMITTEE

Debra Baker	Term expires 1996
Warren Hayes	Term expires 1996
Roger Gagnon	Term expires 1996
Leon Favreau	Term expires 1997
John Henne	Term expires 1998

PLANNING BOARD

Stanley Judge	Term expires 1996
Jodi Landry (resigned)	Term expires 1996
John Carpenter	Term expires 1996
Ann Leger	Term expires 1997
David Coffin	Term expires 1997
Mitch Weathers	Term expires 1998
George Paine	Term expires 1998

BOARD OF ADJUSTMENT

Steve Tassey	Term expires 1996
Maurice Parent	Term expires 1997
Jack Knops (resigned)	Term expires 1997
John Gralenski	Term expires 1998
Terry Davenport	Term expires 1998

MEMORIAL FOREST

John Gralenski	Term expires 1996
Lawrence Leger	Term expires 1997
Lala Dinsmore	Term expires 1998

CEMETERY TRUSTEES

Ken Simonoko	Term expires 1996
Cynthia Gralenski	Term expires 1997
George Hill	Term expires 1998

TRUSTEES OF TRUST FUNDS

Robin Henne	Term expires 1996
Raymond Danforth	Term expires 1997
Jo Anne Carpenter	Term expires 1998

LIBRARY TRUSTEES

Betty Werner	Term expires 1996
Cecily Merrell	Term expires 1997
Hildreth Danforth	Term expires 1998

CONSERVATION COMMISSION

John Gralenski	Term expires 1996
David Carlisle	Term expires 1997
Hildreth Danforth	Term expires 1997
Pat Weathers	Term expires 1998
Betty Werner	Term expires 1998

PARK COMMISSION

Kenneth Simonoko	Term expires 1996
Louis Eafrati	Term expires 1997
Phyllis Sears	Term expires 1997
Chris Legendre	Term expires 1998
Robert Corrigan	Term expires 1998

LANDFILL COMMITTEE

George Hill	Term expires 1996
William Davenport	Term expires 1996
Steve Tassey	Term expires 1996
John Gralenski	Term expires 1997
Ken Simonoko	Term expires 1998

Surveyors of Wood, Bark and Lumber,
Fence Viewers
Sealers of Weights and Measures
THE SELECTMEN

NORTHERN NEW HAMPSHIRE FOUNDATION
1995 AWARD FOR COMMUNITY LEADERSHIP

It was the first time the Board remembers receiving the nomination papers for this award but the description just seemed to fit a member of our community.

We described the applicant in the words that follow:

"John Gralenski has been active in the Town of Shelburne since 1979. The positions he has held or currently holds are as follows:

Selectman - 1978 - 1985
Conservation Commission - 1985 to present
Chairman - 1986 to present
Town Memorial Forest - 1981 to present
Fireman - 1985 - 1993
Board of Adjustment - 1989 to present
Landfill Committee - 1990 to present

As a member of the Conservation Commission John has been active in the building and maintenance of two nature trails in Shelburne and is considering building another. The Conservation Commission has also done an excellent job of maintaining the site of the"Stone Fish" in Shelburne.

As a member of the Memorial Forest Committee he often does most of the maintenance of the Town Memorial himself and instead of taking wages for this he asks the Committee to send one or two Shelburne Children to the Barry Conservation Camp.

John is an avid outdoorsman. He loves hiking, fishing, and hunting. He has a strong love and respect for the North Country. He was instrumental in organizing several Earth Day celebrations in Shelburne. He has personally and single-handedly undertaken a project to lure more bluebirds to Shelburne. He has built countless bluebird houses and gotten permission to place them in fields through out the town. This certainly has paid off

because bluebirds are now a common sight in Shelburne.

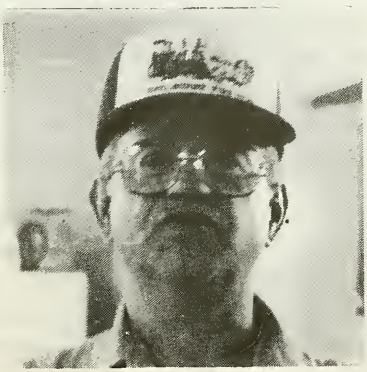
John has a wonderful sense of humor and is a very good speaker. The Shelburne Neighbors' Club always looks forward to their annual auction which John runs for them each year. John's sense of humor, as well as his experiences and opinions are shared each week in the "North Country Weekly" where his column Out Back appears. This column often contains information and education about wildlife, birds, fish or conservation issues. John is a master at getting the point across in an entertaining way.

John also works with the Scouts and with area schools on various projects related to the outdoors and to conservation.

John participates in all these activities as well as working full-time for James River Corporation."

Having written these words we sent the application off. We were not at all surprised when we received word that he had won.

We managed to get John to the ceremony without letting him know what was going on. We didn't even tell Cynthia. He was totally floored but as usual recovered quickly. Quoting from a letter from the assistant director of the Foundation-"Gave easily the best "remarks" on accepting the award - short, humorous and quite moving."



NEW HAMPSHIRE MUNICIPAL ASSOCIATION
MUNICIPAL VOLUNTEER AWARD

The Town of Shelburne nominated Kathleen Judge for a Municipal Volunteer Award this year and she was chosen as one of nine recipients statewide.

The following is what we wrote on the application for the award:

"Kathleen became librarian in 1967 and still holds that position today. Kathleen is paid and has been paid $100.00 each year for 28 years. When Kathleen became librarian it was agreed that she would do all the book buying and cataloging and her friend Margaret Merrell would actually be in the library when it was open(one afternoon and one morning a week). This arrangement continued for 25 years until Maggie was no longer able to run the library. Now Kathleen and the 3 Library Trustees take turns opening the library.

Shelburne is a small town. Its population is only 430 but it has had a library for many years and continues to have one thanks to Kathleen and the many library trustees that have worked with her over the past 28 years. When Kathleen began as librarian her book and supply budget was $225.00. This has risen slowly and now stands at $650 a year. It seems impossible that a library could survive on so little money and many people would have said "Why bother? That's not enough money for anything." But not Kathleen. She spends hours scanning sale catalogs and looking for bargains. The library has set the children's section as its priority and through many hours of careful searching and planning by Kathleen has been able to acquire an excellent selection of children's books. To meet adult needs she attends book sales and searches for bargains. The library has also set up a program of accepting used books and book swaps.

After using her ingenuity and sense of thrift to obtain books, she must then catalog them. She also does her turn at running the library and of course there are the meetings with the Library Trustees. In a year Kathleen spends 500 hours or more working on library related projects.

Because of her perseverance, diligence, and support from Library Trustees, Shelburne is able to offer its children an effective small library.

People who believe in any project and are willing to put work into it, even on a short term basis are hard to find. Kathleen is a woman who believes that reading is important for everyone. She has given 28 years to help the children and adults of Shelburne enjoy reading. We feel that Kathleen definitely deserves a Municipal Volunteer Award."

The Library Trustees added the following endorsement:

"Kathleen Judge has been the librarian at the Shelburne Public Library for 28 years, The years have seen a steady decline in services from the State Library and only modest increase in town library appropriation. Still the library has doubled in size and provides a consistent resource to the citizens of Shelburne. It is still the old fashioned type of small town library with a personal touch. Our buying plan is tailored to our patrons and we provide recreational reading to young and old. Kathleen knows all of the library's books and has read most of them, and has been the guiding light to all of us over the years.

We all feel this is a well deserved award. Congratulations, Kathleen!!!

MINUTES OF TOWN MEETING
MARCH 14, 1995

At 5:00 PM at the time and place designated in the legally posted foregoing warrant,the meeting was called to order by Moderator John Henne.

The checklist was sworn to and used during balloting.

The moderator showed the ballot box to be empty, and balloting was in order until 7:00 PM when the business articles were taken up.

Article 1. The following people were elected by printed ballot:

Town Clerk: Constance Leger (94 votes)
Moderator: John Henne (97 votes)
Selectman: Stanley Judge (90 votes)
Treasurer: Ben Werner (93 Votes)
Tax Collector: Robert Dinsmore (95 votes)
Constable: Jerry Baker (78 votes)
Auditor: Louise Bevin (95 votes)
Budget Committee: John Henne (9 votes)
Library Trustee: Hildreth Danforth (93 votes)
Trustee of Trust Funds: Jo Anne Carpenter (52 votes)
Town Forest: Lala Dinsmore (7 votes)
Cemetery Committee: George Hill (67 votes) - 3 years
Cemetery Committee: Cynthia Gralenski(92 votes) - 2
Cemetery Committee: Ken Simonoko (77 votes) - 1 year

It was voted to accept the reports of Town Officers heretofore chosen.

motion: John Gralenski, second: John Carpenter

Article 2. It was voted to raise and appropriate the sum of $162,196 for General Operation.

motion: George Hill second: Raymond Danforth

4130 Executive	$ 15,230
4140 Election, Reg. & Vit. Stats	3,510
4150 Financial Administration	6,595
4153 Legal Expense	4,000
4155 Employee Benefits	10,580
4191 Planning & Zoning	1,000
4194 General Government Bldgs	16,800
4195 Cemeteries	3,500
4196 Insurance	10,000
4197 Regional Assn	475

4210	Police	1,000
4215	Ambulance	5,170
4220	Fire Department	10,750
4240	Building Inspector	300
4250	Dispatch	2,011
4290	Emergency Management	1,000
4312	Highway Department	29,740
4324	Solid Waste Disposal	19,600
4415	Health	600
4444	Welfare	1,000
4520	Parks & Recreation	2,200
4550	Library	750
4583	Patriotic Purposes	450
4590	Memorial Forest	375
4611	Conservation Commission	200
4711	Principal Long-term Note	10,000
4721	Interest - Long-term Note	4,760
4723	Interest - TAN Note	600

Article 3. It was unanimously voted to establish a Capital Reserve Fund under the provisions of RSA 35:1 for the purpose of purchasing Emergency Rescue Equipment and to further appoint the Selectmen as agents to expend such sums as may be necessary for this purpose.
motion: George Hill second: Stanley Judge

It was explained that the monies raised under this article would be spent for "Jaws of Life"

Article 4. It was unanimously voted to raise and appropriate $5,000 to be added to the Emergency Rescue Equipment Capital Reserve Fund previously established.
motion: Stanley Judge second: Burton Meyers

Article 5. It was unanimously voted to raise and appropriate $1,000 for the purpose of completing the dredging of Clement Brook stream bed to reduce area flooding. This will not lapse until the work is completed or in three years whichever is less.
motion: Warren Hayes second: Burton Meyers

Article 6. It was unanimously voted to raise and appropriate $26,000 for the purchase of a loader/backhoe to be financed as follows:

$19,800 to be raised by taxes, and
$ 6,200 to be withdrawn from the Heavy Highway Capital Reserve Fund.

motion: George Hill second: Cynthia Gralenski

Article 7. It was unanimously voted to raise and appropriate $3,500 to purchase and equip a four-wheel drive, one ton utility truck. this will be a non-lapsing article per RSA 32:3,VI and will not lapse until a truck is purchased through state or federal surplus or in three years, whichever is less.

motion: George Hill second: Stanley Judge

Article 8. It was unanimously voted to raise and appropriate $2,000 to revise the heating system in the Town/Fire garage.

motion: Cort Stearns second: Burton Meyers

Article 9. It was unanimously voted to authorize the Fire Department to go to aid of another municipality within or without the State for the purpose of extinguishing fire therein in accordance with RSA 154:24.

motion: Warren Hayes second: John Gralenski

Article 10. It was unanimously voted to direct the Board of Selectmen to take the actions necessary to prevent development of the portion of Hogan Road in Shelburne for high profile recreational purposes beyond its current nature in order to preserve the rural and pristine nature of the natural resources within the Town.

motion: John Gralenski second: John Danforth

Article 11. It was unanimously voted to direct the Board of Selectmen to take the actions necessary to prevent the federal imposition of a a Protection Zone along the Androscoggin River in the Town.

motion: Burton Meyers second: Warren Hayes

Article 12. It was unanimously voted to authorize the Selectmen to dispose of municipal assets (recyclables, etc.) under the authority of RSA 31:3.
motion: Robert Corrigan second: George Hill

Article 13. It was unanimously voted to authorize the Selectmen to accept on behalf of the Town, gifts, legacies, and devices made to the Town in trust for any public purposes, as permitted by RSA 31:19.
motion: George Hill second: Warren Hayes

Article 14. It was unanimously voted to authorize the Selectmen to accept the dedication of any street shown on a subdivision plat approved by the Planning Board, provided that said street has been constructed to applicable Town specifications as determined by the Selectmen or their agent.
motion: Burton Meyers second: George Hill

The meeting was recessed for the School Meeting and to allow voting (balloting).

Article 15. To transact any other business that may legally come before this meeting.

Stanley Judge explained the proposed change on the road (US Rte 2) at the memorial birches. The bad curve will be made into a 50 mph curve. The work to be completed by December 1st.

Mitch Weathers thanked the Selectmen for their fine management of Town affairs.

The meeting was returned to Article 1, the ballot box was turned and the votes counted.

The meeting was adjourned at 10:10 PM on a motion by Nancy Philbrook and seconded by Kathleen Judge.

Constance Leger,
Town Clerk

FINANCIAL REPORTS

SUMMARY INVENTORY OF VALUATION
MS-1 FORM - SEPT. 1995

VALUE OF LAND	
Current use - 12,866 acres	$ 543,104
Cons. Restr. Assessm. - 286 acres	$ 15,190
Residential - 1,920 acres	$ 3,238,450
Commercial-Industrial - 150 acres	$ 512,800
Total	$ 4,309,544
VALUE OF BUILDINGS	
Residential	$ 7,175,850
Manufactured Housing	$ 119,150
Commercial-Industrial	$ 4,678,660
Total	$11,973,660
PUBLIC UTILITIES	
Portland Pipeline	$ 1,778,600
PSNH	$ 176,400
Total	$ 1,955,000
TOTAL VALUATION	$18,238,204
Elderly exemptions (1)	$ -5,000
NET VALUATION	$18,233,204
Total acres in current use	13,214

This is to certify that the information contained in this report was taken from official records and is correct to the best of our knowledge.

Warren Hayes
George W. Hill Jr
Stanley Judge

STATEMENT OF APPROPRIATION AND TAXES ASSESSED

APPROPRIATIONS

GENERAL GOVERNMENT	
Executive	$ 15,230
Election, Reg. & Vital Stat.	$ 3,510
Financial Administration	$ 6,595
Legal Expense	$ 4,000
Personnel Admin.	$ 10,580
Planning & Zoning	$ 1,000
General Government Bldgs.	$ 16,800
Cemeteries	$ 3,500
Insurance	$ 10,000
Regional Association	$ 475
PUBLIC SAFETY	
Police Dept.	$ 1,000
Ambulance	$ 5,170
Fire Dept.	$ 10,750
Building Inspection	$ 300
Emergency Management	$ 1,000
Dispatch Service	$ 2,011
HIGHWAY & STREETS	
Highways	$ 29,740
SANITATION	
Solid Waste Disposal	$ 19,600
HEALTH	
Health Agencies	$ 600
WELFARE	
Direct Assistance	$ 1,000
CULTURE & RECREATION	
Parks & Recreation	$ 2,200
Library	$ 750
Patriotic Purposes	$ 450
Memorial Forest	$ 375
CONSERVATION	
Conservation Commission	$ 200

DEBT SERVICE	
Princ. - Long Term Bonds & Notes	$ 10,000
Int. - Long term Bonds & Notes	$ 4,760
Interest on Tax Anticipation Note	$ 600
CAPITAL OUTLAY	
Mach.,Veh., & Equip.	$ 29,500
Buildings	$ 2,000
Clement Brook	$ 1,000
OPERATING TRANSFERS OUT	
Emergency Rescue Equipment	$ 5,000
TOTAL	$199,696

SOURCES OF REVENUE

TAXES	
Yield Taxes	$ 30,000
Interest and Penalties on Taxes	$ 3,500
LICENSES, PERMITS AND FEES	
Business Licenses and Permits	$ 100
Motor Vehicle Permit Fees	$ 35,000
Building Permits	$ 300
Other Permits, Licenses & Fees	$ 1,000
FROM FEDERAL GOVERNMENT	
Federal Forest	$ 11,000
FROM STATE	
Shared Revenue	$ 5,683
Highway Block Grant	$ 9,496
State & Fed Forest Land Reimburse	$ 2,211
Other - RR Tax	$ 2,587
FROM OTHER GOVERNMENT	
School Distr. - Bus Fuel	$ 1,228
CHARGES FOR SERVICES	
Landfill - Sale recyclables	$ 200
Other Charges - Plowing, LF perm	$ 400

MISCELLANEOUS REVENUES	
Interest on Investments	$ 12,000
Other - Dividends	$ 6,500
INTERFUND OPERATING TRANSFERS IN	
Heavy Highway Capital Reserve Fund	$ 6,200
Cemetery Trust Funds	$ 350
OTHER FINANCING SOURCES	
Fund balance used to reduce taxes	$ 10,000
TOTAL	$137,755
TAX RATE COMPUTATION	
Total Town Appropriations	$199,696
Less: Revenues	$137,755
Less: Shared Revenue	$ 1,573
Add: Overlay	$ 7,503
War Services Credits	$ 2,400
Net Town Appropriation	$ 70,271
Net School Tax Assessment	$423,844
Net County Tax Assessment	$ 95,912
Total of Town, School & County	$590,027
Less: War Service Credit	$ 2,400
Property Taxes to be raised	$587,627
Net Assessed Valuation	$18,233,204

The property taxes to be raised, $ 587,627, divided by the net assessed valuation $ 18,233,204 generates a tax rate of $ 32.36 per $ 1,000. This breaks down as follows:

Town:	$ 3.85 per $ 1,000
School:	$ 23.25 per $ 1,000
County:	$ 5.26 per $ 1,000

COMPARATIVE STATEMENT OF APPROPRIATIONS AND EXPENDITURES

Title of Approp.	Amt of Approp.	Expenditures	Unexp. Balance	Overdraft
Executive	$ 15,230.00	$ 14,585.62	$ 644.38	$ 0.00
Elec.,Reg.& V. Stat.	3,510.00	2,258.43	1,251.57	0.00
Financial Admin.	6,595.00	6,627.77	0.00	32.77
Legal Expense	4,000.00	2,653.12	1,346.88	0.00
Personnel Admin.	10,580.00	10,541.37	38.63	0.00
Planning & Zoning	1,000.00	992.73	7.27	0.00
Gen. Gov. Bldgs.	16,800.00	15,188.47	1,611.53	0.00
Cemeteries	3,500.00	3,511.73	0.00	11.73
Insurance	10,000.00	12,228.77	0.00	2,228.77
Reg. Assoc.	475.00	473.62	1.38	0.00
Police	1,000.00	897.09	102.91	0.00
Ambulance	5,170.00	5,139.61	30.39	0.00
Fire	10,750.00	11,332.48	0.00	582.48
Bldg Inspec.	300.00	260.00	40.00	0.00
Emerg. Management*	1,000.00	19,485.99	0.00	18,485.99
Dispatch	2,011.00	1,508.07	502.93	0.00
Highway	29,740.00	23,065.93	6,674.07	0.00
Solid Waste Disp.	19,600.00	22,219.82	0.00	2,619.82
Health Agencies	600.00	0.00	600.00	0.00
Welfare	1,000.00	0.00	1,000.00	0.00
Parks & Rec.	2,200.00	2,045.31	154.69	0.00
Library	750.00	750.00	0.00	0.00
Patriotic Purposes**	450.00	1,296.25	0.00	846.25
Memorial Forest	375.00	177.97	197.03	0.00
Conserv. Comm.	200.00	200.00	0.00	0.00
Princ. - LTN	10,000.00	10,000.00	0.00	0.00
Interest -LTN	4,760.00	4,772.17	0.00	12.17
Interest TAN	600.00	589.93	10.07	0.00
Mach., Veh.,& Equip.	29,500.00	26,000.00	3,500.00	0.00
Buildings - Furnace	2,000.00	2,000.00	0.00	0.00
Clement Brook	1,000.00	63.85	936.15	0.00
Rescue Equipment CR	5,000.00	5,000.00	0.00	0.00
TOTAL	199,696.00	205,866.10	18,649.88	24,819.98

* Work done on the brooks and the Flood/Emergency payrolls are under this category. We expect to receive monies from Natural Resources Conservation Service and from FEMA to cover some of these expenses.

** Gifts were received and expended so actually there was no over expenditure.

TAX COLLECTOR'S REPORT

Summary of Tax Accounts
Fiscal Year Ended December 31, 1995

DEBITS

	.....Levies of.....	
Uncollected Taxes-	1995	1994
Begin. of Fiscal Yr:		
Property Taxes.....	$	$ 30,367.00
Taxes Committed		
This Year:		
Property Taxes.....	$ 587,731.00	
Land Use Change.....	$ 3,810.00	
Yield Taxes.....	$ 30,432.20	
Interest collected on		
delinquent taxes.....	$ 326.24	$ 2,234.84
TOTAL DEBITS.....	$ 622,299.44	$ 31,938.29

CREDITS

Remitted to Treasurer		
During Fiscal Year:		
Property Taxes.....	$ 550,312.38	$ 30,367.00
Land Use Change.....	$ 3,810.00	
Yield Taxes.....	$ 30,224.47	
Interest.....	$ 326.24	$ 1,571.29
Abatements Made:		
Yield Taxes.....	$ 207.73	
Uncollected Taxes		
-end of Year:		
Property Taxes.....	$ 37,418.62	$ 0.00
TOTAL CREDITS.....	$ 622,299.44	$ 31,938.29

TAX COLLECTOR'S REPORT

Summary of Tax Lien Accounts
Fiscal Year Ended December 31, 1995

	DEBITS		
	1994	1993	1992
Unredeemed Tax liens Balance at Beg. of Fiscal Year.....		$12,681.12	$10,061.92
Liens Executed During Fiscal Yr....	$16,348.02		
Interests & Costs Coll. After Lien Execution.....	$ 425.47	$ 438.74	$ 465.83
TOTAL DEBITS.....	$16,773.49	$13,119.86	$10,527.75

	CREDITS		
Remittance to Treasurer:			
Redemptions.....	$ 5,270.41	$ 2,730.51	$ 1,148.79
Int./Costs after Lien Execution....	$ 425.47	$ 438.74	$ 465.83
Abatement of Unredeemed Liens	$ 0.00	$ 0.00	$ 0.00
Liens Deeded to Town	$ 0.00	$ 0.00	$ 0.00
Unredeemed Liens Bal. End of Yr....	$11.077.61	$ 9.950.61	$ 8.913.13
TOTAL CREDITS.....	$16.773.49	$13,119.86	$10,527.75

If anyone is having problems paying their taxes, they can pay them on an installment plan.

Robert Dinsmore, Tax Collector

TOWN CLERKS REPORT

Motor Vehicle Fees **	$35,649.00
Auto Titles	$ 16.00
Dog Licenses	$ 559.00
Dog Penalties	$ 105.00
Marriage Licenses	$ 85.00
Vital Statistics	$ 10.00
UCC's	$ 90.00
Total	$36,514.00

Constance Leger,
Town Clerk

** The budget form shows actual revenue received for Motor Vehicle fees as $34,888.00 because the final deposit was received on January 5, 1996 after the treasurer had closed the books. The last deposit - $761.00 is shown as an Accounts Receivable on the Balance Sheet.

SCHEDULE OF TOWN PROPERTY

Town Hall, Land & Buildings	$200,000.00
Contents	$ 30,000.00
Library	$ 1,250.00
Police Department	$ 5,500.00
Fire Dept. Land, Building	$100,000.00
Equipment	$ 45,000.00
Highway Dept. Land, Buildings	$100,000.00
Equipment	$101,000.00
Materials & Supplies	$ 3,000.00
Chester C. Hayes Memorial Park	$ 24,700.00
Town Memorial Forest & Evans Cemetery	$ 35,150.00
Property - 2 lots	$ 6,250.00
Wheeler Cemetery	$ 9,200.00
Landfill Building	$ 40,000.00
Equipment	$ 20,000.00
Town Landfill Site	$ 23,500.00
Total	$744,550.00

TREASURER'S REPORT

On Hand January 1, 1995	
In checking account	$ 24,946.09
Receipts from all sources	$ 880,420.90
Total receipts to 12/31/95	$ 905,366.99
Transfers between accounts	
To C C Savings	$ -88.00
To Invest. Pool	$ -100,000.00
To Landfill Fees	$ -12.50
From CD 4-1-94 FNHB	$ 24,057.32
From Invest. Pool	$ 115,000.00
Total Transfers	$ 38,956.82
Total Receipts and Transfers	$ 944,323.81
Less Selectmen's orders paid	$ -928,937.76
Cash in checking account	$ 15,386.05
Add: Funds in CD's	$ 49,625.58
Funds in invest. pool	$ 133,026.00
Landfill Fees	$ 436.56
Land Use Change	$ 3,945.99
Cons. Comm. Savings	$ 733.22
Total all funds on hand December 31, 1995	$ 203,153.40

BALANCE SHEET - DECEMBER 31, 1995

ASSETS

CASH

General Fund			$ 15,386.05
CD'S			$ 49,625.58
Invest. Pool			$133,026.00
Cap.Res.Funds			
H Highway		$ 395.85	
F Hyd.Ext.		$ 4,395.65	
Cem.Maint.		$ 4,316.25	
Evans Cem.		$ 303.02	
Mt. Carberry		$ 61.33	
Fire Truck		$ 526.15	
			$ 9,936.92
Cem.Trust Fd			$ 15,651.20
Fds with Dept.			
Library			
Lib.check.	$ 11.20		
CD	$1,583.52		
		$ 1,594.72	
Cons.Comm.		$ 733.22	
Land Use Change		$ 3,945.99	
Ldfill Fees		$ 436.56	
			$ 6,710.49

ACCOUNTS RECEIVABLE

Fed. Gov. Soils Cons	$11,476.41	
Town Clerk	$ 761.00	
Tax Uncoll.		
Prop. - 1995	$37,418.62	
Tax Liens	$29,941.35	
		$ 79,597.38

TOWN PROPERTY

Land & Buildings	$538,800.00	
Equipment	$202,750.00	
Inv.& Supplies	$ 3,000.00	
		$744,550.00

TOTAL ASSETS	$1,054,483.62

LIABILITIES & NET WORTH

ACCOUNTS PAYABLE		
School Distr.	$192,327.00	
Hiway	$ 50.00	
Dispatch	$ 502.69	
		$192,879.69
FIRE HYDRANT BAL.		$ 4,000.00
MASTER PLAN REVIS.		$ 2,578.76
CLEMENT BROOK		$ 936.15
1 TON TRUCK		$ 3,500.00
OVERLAY - 93-95		$ 8,948.01
MONIES ENCUMB. FOR DEPTS.		$ 4,247.00
CR FUNDS		
H Highway	$ 395.85	
F Hyd.Ext.	$ 4,395.65	
Cem.Maint.	$ 4,316.25	
Evans Cem.	$ 303.02	
Mt. Carberry	$ 61.33	
Fire Truck	$ 526.15	
		$ 9,936.92
CEMETERY TRUST FUNDS		$ 15,651.20
REVOLVING FUNDS		
Library	$ 1,594.72	
Cons. Comm.	$ 733.22	
Land Use Change	$ 3.945.99	
Idfill Fees	$ 436.56	
		$ 6,710.49
NET WORTH		$744,550.00
SURPLUS		$ 60,545.40
TOTAL LIABILITIES & NET WORTH		$1,054,483.62

SUMMARY OF REVENUES

Revenue from Tax Collector	$623,281.13
Revenue from Town Clerk	$ 35,753.00
From State and Federal Gov't	$ 40,959.64
From Local Sources	$ 2,231.94
Tax Anticipation Loan	$150,000.00
From CR & Trusts	$ 11,671.06
Miscellaneous	$ 16,524.13
TOTAL REVENUES	$880,420.90

SUMMARY OF EXPENDITURES

General Government	$ 69,061.63
Public Safety	$ 38,623.24
Highway Dept, Road Improvements	$ 23,065.93
Sanitation	$ 22,219.82
Health	$ 0.00
Welfare	$ 0.00
Culture & Recreation	$ 4,269.53
Conservation Commission	$ 200.00
Debt Service	$ 15,362.10
Payment to Capital Reserve	$ 5,000.00
County Budget	$ 96,638.00
School District	$441,965.06
Tax Anticipation Loan	$150,000.00
Tax Lien	$ 16,348.02
Clement Brook	$ 3,010.00
Master Plan	$ 70.49
Backhoe	$ 26,000.00
Furnace - Town Garage	$ 2,000.00
Jaws of Life	$ 10,250.00
Encumbered Money	$ 2,224.96
Miscellaneous	$ 2,716.98
TOTAL	$929,025.76

DETAILED STATEMENT OF REVENUES

TAX COLLECTOR	
Property Taxes	$580,679.38
Interest-property taxes	$ 1,897.53
Yield Taxes	$ 30,224.47
Tax Sale Redemption	$ 9,149.71
Interest-tax lien	$ 1,330.04
	$623,281.13
TOWN CLERK	
Motor Vehicle Registration	$ 34.888.00
Motor Vehicle Titles	$ 16.00
Dog Licenses	$ 559.00
Dog Fines	$ 105.00
UCC'S	$ 90.00
Marriage License Fees	$ 85.00
Vital Stat.	$ 10.00
	$ 35,753.00
STATE OF NH & FEDERAL GOVERNMENT	
NH Highway Block Grant	$ 9,495.92
NH Rev. Sharing	$ 14,836.86
NH Forest & Land	$ 2,211.35
Fed Forest	$ 11,829.00
NH Railroad Tax	$ 2,586.51
	$ 40,959.64
FEES AND PERMITS	
Building Permits	$ 260.00
Planning Board	$ 225.00
Dumping Permits	$ 12.50
	$ 497.50
CHARGE FOR SERVICES	
Snow Plowing & Sanding	$ 405.00
TAX ANTICIPATION LOAN	
Berlin City Bank	$150,000.00
INTEREST	
Checking Account	$ 1,567.10

MISCELLANEOUS	
School District - fuel	$ 1,227.66
Copy Fees	$ 127.50
Recycling Money	$ 101.78
Refunds & Reimbursements	$ 4,824.57
Grant - Jaws of Life	$ 4,500.00
Gifts - Jaws of Life	$ 750.00
Gifts - Old Home Day	$ 680.00
Ins. Dividend	$ 3,461.52
Other	$ 613.44
	$ 16,286.47

OTHER FINANCING SOURCES	
Withdraw Cemetery Trust funds	$ 471.06
Withdraw Heavy Highway CR	$ 6,200.00
Withdraw Rescue Equipment CR	$ 5,000.00
	$ 11,671.06

TOTAL RECEIPTS ALL SOURCES	$880,420.90

DETAILED SCHEDULE OF EXPENDITURES

EXECUTIVE - 4130	
Ads	
Berlin Reporter	$ 14.55
Conferences & Meetings	$ 135.52
Dues & Publications	
NH Resource Recovery Ass'n.	$ 29.72
NH Health Off. Ass'n.	$ 10.00
NH Municipal Ass'n.	$ 500.00
NH Ass. of Assess. Officials	$ 20.00
BOCA	$ 120.00
NH Local Welfare Admin.	$ 25.00
Michie Butterworth	$ 405.30
George Corriveau - reimb.	$ 29.95
Conserv. Law Found.	$ 12.00
	$ 1,151.97
Mileage	
Jo Anne Carpenter	$ 24.06
George Hill	$ 36.00
	$ 60.06

Postage	$	400.016
Repairs		
Northland Computer	$	576.00
Salaries		
Selectmen - 3@ $1200 ea.	$	3,600.00
Moderator	$	40.00
Admin. Ass't @ $8.15/hr	$	7,057.93
	$	10,697.93
Supplies		
Sun World	$	161.90
Northland Office Equipment	$	54.00
Warren Hayes, reimburse	$	19.95
Jo Anne Carpenter, reimburse	$	81.33
	$	317.18
Miscellaneous		
Cartographic Associates, tax map	$	500.00
Minuteman Press, town report	$	651.61
Berlin City Bank, safe deposit box(2)	$	40.00
Registry of Deeds	$	40.64
	$	1,232.25
TOTAL	$	14,585.62

ELECTION, REGISTRATION & VITAL STATISTICS - 4140

Ads		
Berlin Reporter	$	156.35
Daily Sun	$	16.00
	$	172.35
Dog Licenses		
Treasurer, State of NH	$	45.00
Dept. of Agriculture	$	162.00
	$	207.00
Dues & Publications		
NH Town & City Clerks	$	20.00
NE Assoc. of Town Clerks	$	15.00
	$	35.00
Marriage Licenses		
Treasurer, State of NH	$	76.00
Postage		
Constance Leger	$	22.47
Salaries		
Sup. of Checklist- 3 @ $20/sitting	$	240.00
Ballot clerks - 2 @ $20/election	$	40.00

Deputy Town Clerk	$	50.00
Town Clerk - salary	$	375.00
from fees	$	823.50
	$	1,528.50
Supplies		
Stark & Son, dog tags	$	42.35
Sun World, ballots	$	65.00
CPI Printing, forms	$	32.48
National Market Reports, auto book	$	72.00
Constance Leger, reimburse	$	2.28
	$	214.11
Vital Records		
Treasurer, State of NH	$	3.00
TOTAL	$	2,258.43

FINANCIAL ADMINISTRATION - 4150

Ads		
Berlin Reporter	$	19.40
Conferences & Meetings		
Robert Dinsmore	$	20.00
Jo Anne Carpenter	$	6.00
	$	26.00
Deeds		
Registry of Deeds	$	79.29
Dues & Publications		
NH Tax Collector's Assoc.	$	15.00
NH GFOA	$	35.00
	$	50.00
Postage		
Robert Dinsmore	$	66.76
Real Estate Assessment		
Louis Jolin	$	905.00
Salaries		
Auditors 2 @ $300	$	600.00
Budget Committee Secretary	$	102.00
Treasurer	$	200.00
Deputy Treasurer	$	50.00
Admin. Assist. @ $8.15/hr.	$	1,947.87
Trustee of trust funds - 3 @ $25/ea.	$	75.00
Tax Collector	$	1,950.00
Deputy Tax Collector	$	100.00
	$	5,024.87

Supplies		
Office Products	$	17.89
CPI Printing	$	35.96
Intuit	$	135.90
Robert Dinsmore. reimb. envelopes	$	187.40
Homestead Press	$	38.51
Sun World	$	10.79
	$	426.45
Other		
Bank charge - wire fees	$	30.00
TOTAL	$	6.627.77

LEGAL EXPENSES - 4153		
Bergeron. Hanson & Bornstein	$	2.653.12

PERSONNEL ADMINISTRATION - 4155		
BCB-Soc.Sec. & Medicare	$	4.327.92
NH Unemployment Comp.	$	217.38
Health Ins. Trust - Dental	$	521.16
Health Ins. Trust - Health	$	4.477.08
NH Retirement System	$	997.83
TOTAL	$	10.541.37

PLANNING & ZONING - 4191		
Ads		
Berlin Reporter	$	111.55
Mileage		
Jo Anne Carpenter	$	7.56
Postage		
Jo Anne Carpenter. reimb.	$	72.48
Salaries		
Admin. Assist. @ $8.15/hr.	$	660.14
Supplies		
NCC. land use books	$	77.00
Office of State Planning, video	$	12.00
	$	89.00
Other		
Registry of Deeds	$	52.00
TOTAL	$	992.73

GENERAL GOVERNMENT BUILDINGS - 4194

Salaries	
Public Works Foreman	$ 1,000.00
Supplies	
Gorham Hardware	$ 43.54
Rockingham Electric	$ 194.42
	$ 237.96
Repairs	
Darryl Bennett Plumb.	$ 54.45
Northwoods Contracting	$ 1,887.00
	$ 1,941.45
Safety Equipment	
NES Fire & Safety	$ 101.50
Robert Langlands	$ 260.00
Rockingham Electric	$ 10.27
	$ 371.77
Utilities & Fuel	
PSNH	$ 2,853.68
Munce's	$ 6,298.51
AT&T	$ 71.85
NE Telephone	$ 2,244.25
	$ 11,468.29
Other	
Darryl Bennett Plumb.	$ 144.00
Treasurer, State of NH	$ 25.00
	$ 169.00
TOTAL	$ 15,188.47

CEMETERIES - 4195

Fuel	
NH DOT	$ 26.08
Salaries	
Public Works Foreman	$ 2,000.00
Supplies	
FB Spaulding	$ 775.62
Labonville, Inc.	$ 5.00
Gorham Hardware	$ 35.03
	$ 815.65
Other	
Eddie Nash & Sons, brush hog	$ 670.00
TOTAL	$ 3,511.73

INSURANCE - 4196	
Workers Compensation	$ 2,791.77
NHMA Property Liability Ins.	$ 9,437.00
TOTAL	$ 12,228.77
REGIONAL ASSOCIATION - 4197	
North Country Council	$ 473.62
POLICE - 4210	
Dog Expense	
Hussey Veterinary Clinic	$ 290.00
Repairs	
Schurman Electronics	$ 187.40
Shaw Communications	$ 178.10
	$ 365.50
Supplies	
Cort Stearns, reimb. law books	$ 123.75
Gorham Hardware	$ 32.84
Schurman Electronics	$ 85.00
	$ 241.59
TOTAL	$ 897.09
AMBULANCE - 4215	
Town of Gorham	$ 5,139.61
FIRE DEPARTMENT - 4220	
Conferences & Meetings	
NHFAC	$ 50.00
William Davenport	$ 7.80
Peter Nickerson	$ 7.80
Warren Hayes	$ 51.19
	$ 116.79
Dues & Publications	
Northern NH Fire Mutual Aid Pact	$ 100.00
NH Retirement System	$ 90.00
NH State Firemen's Assoc.	$ 90.00
	$ 280.00
Gasoline	
NH DOT	$ 127.56
Irving Oil	$ 76.85
	$ 204.41

Equipment		
B&S Industries	$	245.58
C&S Specialty - coats, boots, etc.	$	4,934.64
William Davenport - Scott Air Pac	$	330.00
	$	5,510.22
Salaries	$	2,096.46

Fire Chief @ $9.50/hr.
Asst Chief @ $8.50/hr.
Fireman @ $7.50/hr.
2 Forest Fires, 1 Chimney Fire, 1 False Alarm, 1 Skidder Fire and Warden Training - part of the costs of Forest Fires and Warden Training are reimbursed by the State.

Repairs		
Schurman Electronics	$	88.50
Dingee Machine Co.	$	65.60
Cross Machine	$	601.35
Robert Langlands	$	98.00
	$	853.45
State Inspections		
A & A Auto Repair	$	90.00
Supplies		
Kelley's Auto Parts	$	392.69
Shaw Communications	$	117.00
Gorham Hardware	$	115.87
Warren Hayes, reimb.	$	88.27
Radio Shack	$	17.46
Inland Divers	$	48.00
Sanel Auto Parts	$	154.88
NES Fire & Safety	$	94.10
Burton Meyers, reimb.	$	15.00
B&S Industries	$	132.24
Schurman Electronics	$	274.20
Fire Tech & Safety	$	70.05
Ray's Gun Shop	$	38.00
Dingee Machine Co.	$	144.76
	$	1,702.52
Training Costs		
Dana B. Hinkley	$	250.00
Other		
Gilead Fire Dept. Forest Fire	$	228.63
TOTAL	$	11,332.48

BUILDING INSPECTION - 4240	
Building Inspector	$ 260.00
DISPATCH SERVICE - 4250	
Town of Gorham	$ 1,508.07
EMERGENCY MANAGEMENT - 4290	
Flood Damage Repair	
Larry Losier, remove trees Clement Brook	$ 740.00
Mileage	$ 352.80
Phone Calls	$ 26.29
Film	$ 10.99
J&M Lumber & Construct - brooks	$ 12,400.00
	$ 13,530.08
Salaries	
Accidents (5)	$ 1,217.50
Floods	$ 4,091.73
	$ 5,309.23

Salaries are the same as paid for the Fire Department, the Highway Department and for the Admin. Assist.

Supplies	
Sanel Auto Parts	$ 19.00
EMED Co.	$ 299.68
	$ 318.68
Other	
NH Public Television	$ 120.00
Gorham Fire Dept. - Reimb. Jaws	$ 208.00
	$ 328.00
TOTAL	$ 19,485.99
HIGHWAY DEPARTMENT - 4312	
Dues & Publications	
NH Road Agent Ass'n, dues	$ 20.00
Equipment Rental	
NOW Hayes Construction	$ 387.50
Gasoline	
NHDOT	$ 472.60

Repairs	
Leon Costello Co.	$ 263.98
Berlin Spring	$ 295.78
Howard P. Fairfield, Inc,	$ 149.62
Tuckerman Auto Electric	$ 63.00
	$ 772.38
Salaries	
Public Works Foreman	$ 15,600.63
Helpers	$ 129.00
	$ 15,729.63
State Inspection	
A & A Auto Repair	$ 40.00
Supplies	
Howard P. Fairfield	$ 318.99
Currier	$ 137.90
Lawson Products	$ 271.23
Sanel Auto Parts	$ 1,359.85
Labonville	$ 142.00
AKZO Salt	$ 2,025.62
Gorham Hardware	$ 23.35
Merriam Graves	$ 41.44
Conway Tractor	$ 273.94
Leon Costello Co.	$ 99.95
White Mountain Lumber	$ 65.76
J&M Lumber & Construction	$ 399.56
F.B. Spaulding	$ 102.95
Jo Anne Carpenter, reimb.	$ 40.89
EMED Co.	$ 189.39
	$ 5,492.82
Other	
State of NH - MV	$ 56.00
Ken Simonoko, reimb. car wash	$ 20.00
Red's Auto Body, tow backhoe	$ 75.00
	$ 151.00
TOTAL	$ 23,065.93

SOLID WASTE DISPOSAL - 4324

Carberry CR	
Trustees of Trust Funds	$ 75.00
Carberry Fees	
James River Corporation	$ 748.57

Gasoline & Propane	
NHDOT	$ 70.35
Munce's Superior	$ 49.75
	$ 120.10
Salaries	
Public Works Foreman	$ 11,000.00
Supplies	
F.B. Spaulding	$ 102.50
Gorham Hardware	$ 4.00
	$ 106.50
Water Permit Application	
Sevee & Maher Engineers	$ 3,128.00
Water Testing	
Sevee & Maher Engineers	$ 6,826.65
Other	
Treasurer, State of NH	$ 100.00
James River Corp.	$ 115.00
	$ 215.00
TOTAL	$ 22,219.82

PARKS & RECREATION - 4520	
Gasoline	
NHDOT	$ 32.71
Salaries	
Public Works Foreman	$ 1,000.00
Supplies	
Gorham Hardware	$ 12.60
Other	
Town of Gorham - recreation fee	$ 1,000.00
TOTAL	$ 2,045.31

LIBRARY - 4550	
Salaries	
Librarian	$ 100.00
Other	
Library Appropriation	$ 650.00
TOTAL	$ 750.00

PATRIOTIC PURPOSES - 4583

Old Home Day		
Postage	$	32.00
Berlin Reporter	$	79.25
Daily Sun	$	60.00
Olsen Tent	$	300.00
Berlin Jazz Band	$	350.00
Flubber, Dubber & Fish Chowder Band	$	300.00
Paul Dunham	$	175.00
TOTAL	$	1,296.25

This is not an overexpenditure. It reflects the spending of the gifts that were received.

MEMORIAL FOREST - 4590

Repairs		
Labonville, Inc.	$	18.00
Supplies		
John Gralenski, reimb.	$	36.00
Aubuchon Co.	$	30.97
	$	66.97
Other		
NH 4-H Camps	$	93.00
TOTAL	$	177.97

CONSERVATION COMMISSION - 4611

Dues & Publications		
NH Assoc. of Conserv. Comm.	$	100.00
Supplies		
John Gralenski	$	12.00
Other		
Savings Account	$	88.00
** This is a transfer not an expenditure and has not been added in total of expenditures		
TOTAL	$	112.00

PRINCIPAL - LONG-TERM NOTE - 4711	
Berlin City Bank	$ 10,000.00
INTEREST - LONG-TERM NOTE - 4721	
Berlin City Bank	$ 4,772.17
INTEREST - TAN NOTE	
Berlin City Bank	$ 589.93
CAPITAL OUTLAY - MACH.,VEHIC. & EQUIP. - 4902	
Backhoe	$ 26,000.00
Jaws of Life	$ 10,250.00
TOTAL	$ 36,250.00
CAPITAL OUTLAY BUILDINGS - 4903	
New furnace installed at garage	$ 2,000.00
CAPITAL OUTLAY OTHER - 4909	
Master Plan Revision	
Admin. Assist.	$ 52.97
Jo Anne Carpenter, reimb.	$ 17.52
	$ 70.49
Clement Brook	
Salary	$ 45.00
Now Hayes Construction	$ 200.00
J&M Lumber & Construction	$ 2,765.00
	$ 3,010.00
TOTAL	$ 3,080.49
TRANSFER TO CAPITAL RESERVE FUND - 4915	
Rescue Equipment CR	$ 5,000.00
TAX ANTICIPATION LOAN - 4711	
Berlin City Bank	$150,000.00
TAX LIEN	
Robert Dinsmore	$ 16,348.02

COUNTY TAX - 4931	
Treasurer Coos County	$ 96,638.00
SCHOOL DISTRICT - 4933	
Shelburne School District	$441,965.06
ENCUMBERED MONEY - 4199	
Kelley's Auto Parts	$ 30.98
Town of Gorham, dispatch	$ 399.20
Shaw Communications	$ 170.55
Sanel Auto Parts	$ 840.45
The Fire Barn	$ 447.10
Robert Langlands, reimb.	$ 114.33
PageCom	$ 45.35
Building Inspector	$ 70.00
NH 4H Camps	$ 107.00
TOTAL	$ 2,224.96
MISCELLANEOUS - 4960	
Refunds	
Dominic Poretta, refund tax error	$ 2,347.26
Darryl Bennett Plumb.	$ 152.00
	$ 2,499.26
Other	
G&M Tire	$ 217.72
TOTAL	$ 2,716.98
TOTAL ALL EXPENSES	$928,937.76

RECONCILIATION OF OUTSTANDING LONG-TERM INDEBTEDNESS

Outstanding Long-Term Debt January 1, 1995	$80,000.00
Debt Retirement During Fiscal Year Payment made 12/31/95	$10,000.00
Outstanding Long-Term Debt December 31, 1995	$70,000.00

AUDITORS REPORT

We have audited the books and records of the Town of Shelburne for the year ending Dec 31, 1995, by means, at times, and to the extent deemed appropriate by the State of NH Department of Revenue Administration and find them complete and accurate.

Respectfully submitted,

Louise Bevin
Rodney Hayes
Town Auditors

SHELBURNE TRUST FUNDS

Cemetery Perpetual Care - There are 47 individual funds managed as one common trust fund.

Capital Reserve Funds - There are six active capital reserve funds. These are School Bus, Cemetery Maintenance, Fire Hydrant, Heavy Highway Equipment, Fire Truck and Mt Carberry Landfill Closure.

Detailed accounts have been delivered to the Selectmen, Auditors, Attorney General and The Department of Revenue Administration.

Respectfully Submitted,

Trustees of Trust Funds

SHELBURNE TRUST FUNDS

	PRINCIPAL	INCOME	TOTAL
Town Cemeteries			
Balance 12/31/94	$ 10,155.00	$ 5,174.55	$ 15,329.55
Income - 1995	$ 0.00	$ 792.71	$ 792.71
To Town	$ 0.00	$ (471.06)	$ (471.06)
Balance 12/31/95	$ 10,155.00	$ 5,496.20	$ 15,651.20
School Bus Cap. Res.			
Balance 12/31/94	$ 34,351.83	$ 5,420.15	$ 39,771.98
Income - 1995	$ 5,000.00	$ 2,110.18	$ 7,110.18
Balance 12/31/95	$ 39,351.83	$ 7,530.33	$ 46,882.16
Heavy Highway CR			
Balance 12/31/94	$ 6,247.00	$ 32.95	$ 6,279.95
Income - 1995	$ 0.00	$ 315.90	$ 315.90
To Town	$ (5,851.15)	$ (348.85)	$ (6,200.00)
Balance 12/31/95	$ 395.85	$ 0.00	$ 395.85
Fire Hydrant Ext CR			
Balance 12/31/94	$ 2,904.86	$ 1,285.68	$ 4,190.54
Income - 1995	$ 0.00	$ 205.11	$ 205.11
Balance 12/31/95	$ 2,904.86	$ 1,490.79	$ 4,395.65
Cemetery Maint. CR			
Balance 12/31/94	$ 3,988.49	$ 125.63	$ 4,114.12
Income - 1995	$ 0.00	$ 202.13	$ 202.13
Balance 12/31/95	$ 3,988.49	$ 327.76	$ 4,316.25
Fire Truck CR			
Balance 12/31/94	$ 501.02	$ 0.00	$ 501.02
Income - 1995	$ 0.00	$ 25.13	$ 25.13
Balance 12/31/95	$ 501.02	$ 25.13	$ 526.15
Mt. Carberry CR			
Balance 12/31/94	$ 60.00	$ 0.00	$ 60.00
Income - 1995	$ 0.00	$ 1.33	$ 1.33
Balance 12/31/95	$ 60.00	$ 1.33	$ 61.33
Evans Cem.- Gift			
Balance 12/31/94	$ 0.00	$ 0.00	$ 0.00
Income - 1995	$ 300.00	$ 3.02	$ 303.02
Balance 12/31/95	$ 300.00	$ 3.02	$ 303.02
GRAND TOTAL	$ 57,657.05	$ 14,874.56	$ 72,531.61

REPORTS OF OFFICERS AND COMMITTEES

SELECIMEN'S REPORT

1995 was, for the most part, a "normal" year with the exception of flooding and its accompanying damage to town roads and town property and major damage at Crown Vantage's Shelburne Powerhouse property.

The warrant articles voted by the Town were carried out. These included:

Purchase of a Backhoe for the Road Agent's use.

Purchase of Emergency Rescue Equipment consisting of "Jaws of Life", a device to give forced entry into vehicles (if needed) to remove occupants by the Fire Department.

Improvements in the Town Garage heating system.

Dredging of Clement Brook

The warrant article to purchase a truck has not been carried out because a suitable truck has not become available from Federal or State surplus as of yet but we do feel that it is only a matter of time until one does.

The Selectmen's Office continues to work with all Town departments to maintain a safe working environment and a high level of awareness relative to liability exposure. It has recently through the Town's Safety Committee completed a Joint Loss Prevention Program as required by current law. Of great assistance in the above work was David Witham from Compensation Funds and Scott Weden from the Property Liability Insurance Trust, our insurance carrier. In these days of large numbers of law suits it is imperative that the town continues this work. It is added work on part of the office and the departments but it is extremely important.

Dredging of Clement Brook was providential since it preceded the major rain fall of October 21, 1995 in which 9.5 inches of rain fell in a relatively short time in the drainage areas surrounding Shelburne.

This one storm redeposited an equivalent amount of sediment in the area. There is no forecasting what the result would have been if this material had piled onto what was already clogging the stream bed in the Village.

The following rain amounts were recorded at the Mount Washington Observatory.

Oct. 21, 1995	9.71 inches
Oct. 28, 1995	0.85 inches
Oct. 28, 1995	3.31 inches
Oct. 29, 1995	0.67 inches
Oct. 30, 1995	0.31 inches
Nov. 11-12, 1995	5.49 inches
Total	20.34 inches

Prompt remedial actions were taken on affected brooks following the October 21st and 28th rain storms which very probably saved losses to private property and public property adjacent to Pea Brook, Rattle River and Clement Brook.

The heavy rains of November 11th and 12th in which approximately 6 inches of rain fell in 6 hours overwhelmed the banks of Clement Brook and other drainages and caused a considerable amount of damage to town roads adjacent to the Village and on North Road east of Philbrook Farm.

Effective and timely efforts were carried out by the Road Agent and the Fire Department/Emergency Management teams under Emergency Management Director Tom Hayes.

Emergency repairs were carried out immediately and permanent repairs are scheduled for 1996. Meanwhile 75% funding and 87.5% funding are or have been pursued for costs incurred or to be incurred in these repairs.

The management of Town affairs continues to be more time consuming and the ever present effort to maintain and improve the Town's infrastructure continues to be a challenge. We feel that the Town is in good shape but will require careful financial management.

PUBLIC WORKS

What a terrible fall and winter we have had so far. We've had it all - snow, wind, rain and ice.

The heavy rains in the fall caused flooding that washed out some of our roads. I will be trying to get these back into good shape by fall. It looks like the Town will be getting Federal and State assistance to help pay for the repairs.

This year the Town purchased a used 4x4 backhoe/loader. This has been very helpful in handling the emergency road repairs and the heavy snowfalls. It has been used to widen the intersections, to clean bridges, and to push protruding drifts and snow banks back.

As usual sand is available at the landfill on Saturday from 7 AM to 12 PM.

The Town has a Highway Notification Program . If anyone wishes to report any problem concerning any highway or bridge in the Town of Shelburne, they may call me at my office, 466-2957 or at my home, 466-3690.

I would like to once again remind people of the Town's Snow ordinance. It states that snow may not be placed in any street or road. This was passed for safety and liability reasons. It, also, includes a fine that will be imposed. There have been several places on North Road that the road has been narrowed to one lane because of snow left in the public right of way. This is a road hazard for the public and I have to use the backhoe to clear the road in these spots.

I would like to thank the Friends of Shelburne Recreation for organizing the fund raising to purchase gang mowers for the park. I would like to recognize Roma Hayes for organizing the Bean & Ham supper, Kathy Benoit & the National Honor Society for donating the proceeds from their Haunted House and John Gralenski for his donation through United Way. I would also like to thank the following people who made donations to the Gang Mower Fund:

Ben & Betty Werner, Ann Leger, Nancy Philbrook, Roland & Roma Hayes, Hope Caskey, Tom & Kathy Benoit, David & Joan Wilson, Florence Peabody, Don Kernan & Sherrill Tracey, Anne & Darryl Bennett, Doris Gorham, Cynthia & Dennis Desmond, John & Jo Carpenter, Robert Weller, George & Debbie Hill, John & Cynthia Gralenski, Glen Peabody, Mitch & Patty Weathers, Bob & Jackie Corrigan, Edwin French, Bob & Lala Dinsmore, Robert Wilson, Ken & Paula Simonoko, John Gunther, Gary & Sharon Treamer, Roger & Debbie Gagnon, Ronald & Belinda Gaudette, Gail Newell & Red Hutchins.

Ken Simonoko
Public Works Foreman

SHELBURNE PLANNING BOARD

The Shelburne Planning Board has had another very active year. During the past year we have finally completed the update of the Town's Master Plan. We hope to officially adopt the plan early in 1996. The Board has also processed three Site Plan Reviews. They were for an Art Studio and Gallery, a beauty parlor and the Androscoggin Inn.

It appears that 1996 will also be busy year for the Board. We are already working on a Site Plan Review. We plan to begin implementing the goals outlined in the new Master Plan. These goals will result in changes to the Zoning Ordinances, Subdivision Regulations and Gravel Pit Regulations.

After a pronounced slow down over the past several years, it appears that commercial development of the Route 2 corridor is picking up. The Town needs to move quickly to shape this growth to wishes of the citizens as reflected in the updated Master Plan. The Board will have several vacancies after Town Meeting and we urge anyone interested in becoming a member of the Planning Board to contact the Selectmen's Office. We can promise you a busy year.

John Carpenter, Chairman

POLICE

In 1995, the Town of Shelburne enjoyed a relatively quiet and peaceful year. Criminal activity was at an all time low. There were a few exceptions - just enough to remind us that vigilance is still in order.

Traffic accidents and violations were down considerably from 1994. Winter ski traffic increases steadily, but does not cause any problems.

Although we can be thankful that many of the activities we read about occur only in "other places", we need to remember that we can become the "other place" without warning. Police presence and readiness are good investments in law and order.

Law enforcement is everyone's responsibility. Your police officers need and appreciate your observations and information. Any suspicious activity should be reported to police. You may have the piece of information we need.

We want to thank the Gorham Police, the New Hampshire State Police, the Coos County Sheriff's Department and all agencies which cooperate with us during the year.

The law enforcement community mourns the passing of a good friend, Sheriff John Morton. His common sense and friendly manner will be missed.

Respectfully submitted,

Jerry L. Baker
Harry C. Stearns

FIRE DEPARTMENT AND EMERGENCY MANAGEMENT

1995 was a very busy year. Five firefighters took the Airpack training and ten people took the CPR course. Training on the Jaws of Life was given and a meeting on Emergency Management in Laconia was attended. The Department responded to two forest fires.

In May, the Fire Department, assisted by the Ladies Auxiliary sponsored a benefit dinner for Heather Wood.

Thanks to Larry Otis and Stan Judge, we were able to have the pump for Unit 2 rebuilt at a substantial savings to the Town.

Five men were outfitted with new jackets, pants and boots.

The fall brought flooding and damages which we have not seen for many years. Repair work was done as quickly as possible.

The firefighters worked long hours in the cold and rain to minimize your damages. Heather Wood and Jacklyn Doucette served a meal to the firefighters. which was greatly appreciated. Many meetings with the Federal Emergency Management Agency, Soil Conservation, Water Resource Board, and D.O.T. have been held and applications for damage funding have been sent to FEMA and the Water Resource Board, with some assurances that we will receive some reimbursement.

Thank you to Constable Baker and Highway Foreman Ken Simonoko for their help during these emergencies and to the landowners who allowed us to cross their properties to repair damages.

With the support and cooperation of everyone in town, we can make our Community a better and safer place to live.

Fire Chief and Emergency Management Director
Warren "Tom" Hayes

TOWN FOREST FIRE WARDEN & STATE FOREST RANGER

In calendar year 1995, our three (3) leading causes of fires were Children, Non-Permit fires not properly extinguished, and Smoking Materials.

Violations of RSA 224:27II, the fire permit law, and the other burning laws of the State of New Hampshire are misdemeanors punishable by fines of up to $2,000 and/or a year in jail. Violators are also liable for all fire suppression costs.

To aid your Forest Fire Warden, Fire Department and State Forest Fire Officials, contact your local Warden or Fire Department to find out if a permit is required. This also helps to prevent unnecessary response to a controlled burn.

1995 Fire Statistics

Forest Ranger Reported Fires		Fires Reported by County	
# of Fires for Cost Share Pymt	465	Belknap	11
		Carroll	50
		Cheshire	39
Acres Burned	437	Coos	17
		Grafton	26
Suppression costs	= $147,000+	Hillsborough	71
		Merrimack	49
Lookout Tower		Rockingham	106
Fires reported	555	Strafford	78
Visitors	21,309	Sullivan	18

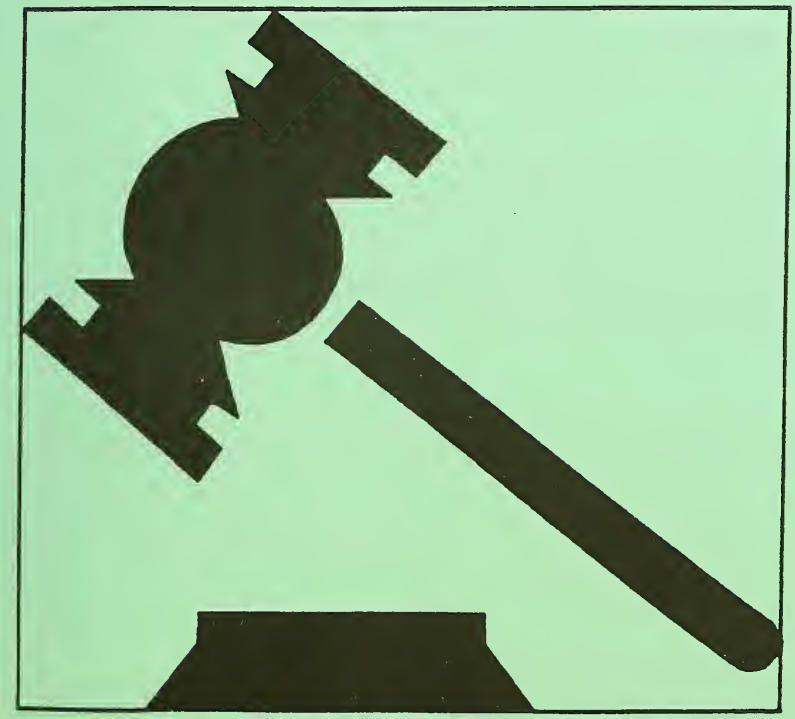
Local communities and the State share the cost of suppression on a 50/50 basis. The State of New Hampshire operates 15 fire towers, 2 mobile patrols, and 3 contract aircraft patrols. This early detection and reports from citizens aid the quick response from the local fire departments.

"REMEMBER, ONLY YOU CAN PREVENT FOREST FIRES!"

Richard C. Belmore
Forest Ranger

William Davenport
Forest Fire Warden

WARRANT AND BUDGET



TOWN MEETING WARRANT

To the inhabitants of the Town of Shelburne, in the County of Coos, and the State of New Hampshire, qualified to vote in Town affairs; you are hereby notified that:

The polls will be open at 5 PM and close not before 9 PM;

The Annual Town Meeting of the Town of Shelburne, New Hampshire, will be held at the Shelburne Town Hall on Tuesday, March 12, 1996, at 7 PM to act upon the following subjects:

1. To CHOOSE all necessary Town officers for the year ensuing (printed ballot).

2. To HEAR such reports of Town Officers heretofore chosen and pass any vote relating thereto.

3. To see if the Town will VOTE TO RAISE AND APPROPRIATE the sum of $ 170,128 for General Operation.

4130 Executive	$15,540
4140 Election, Registr., & Vital Stat.	$4,550
4150 Financial Administration	$7,080
4153 Legal Expense	$4,000
4155 Employee Benefits	$11,326
4191 Planning and Zoning	$1,500
4194 General Government Buildings	$15,800
4195 Cemetery	$3,000
4196 Insurance	$12,500
4197 Regional Association	$362
4210 Police	$1,500
4215 Ambulance	$4,064
4220 Fire Dept.	$11,250
4240 Building Dept.	$3,800
4250 Dispatch Agreement	$2,123
4290 Emergency Management	$1,000
4312 Highway	$29,810
4324 Solid Waste Disposal	$20,830

4415 Health	$600
4444 Welfare	$1,000
4520 Parks & Recreation	$2,028
4550 Library	$900
4583 Patriotic Purposes	$300
4590 Memorial Forest	$375
4611 Conservation Commission	$125
4711 Principal Long Term Note	$10,000
4721 Int. Long Term Note	$4,165
4723 Int. TAN Note	$600

[*The Board of Selectmen and the Budget Committee recommend this appropriation.*] (Majority vote required.)

4. To see if the Town will VOTE TO ESTABLISH a Capital Reserve Fund under the provisions of RSA 35:1 for the purpose of purchasing CEMETERY EQUIPMENT, and to further appoint the Selectmen as agents to expend such sums as may be necessary for this purpose.
(Majority vote required.)

5. To see if the Town will VOTE TO RAISE AND APPROPRIATE $500 to be added to the CEMETERY EQUIPMENT Capital Reserve Fund previously established.
[*The Board of Selectmen and the Budget Committee recommend the approval of appropriation.*]
(Majority vote required).

6. To see if the Town will VOTE TO RAISE AND APPROPRIATE $13,600 for the purchase of a sander for the town truck. This will be a non-lapsing article per RSA 32:3, VI and will not lapse until the purchase is completed or in three years, whichever is less.
[*The Board of Selectmen and the Budget Committee recommend this appropriation.*]
(Majority vote required).

7. To see if the Town will VOTE TO RAISE AND APPROPRIATE $4,000 to purchase an updated computer system (with printer). This article will be funded as follows:

$3,000 from the land use change account, and

$1,000 from the encumbered Master Plan Revision appropriation. This will be a non-lapsing article per RSA 32:3,VI and will not lapse until a computer system is purchased.

[The Board of Selectmen and the Budget Committee recommend the approval of this appropriation].

(Majority vote required).

8. To see if the Town will VOTE TO RAISE AND APPROPRIATE $5,000 for the purpose of completing the dredging of Clement Brook stream bed from the railroad track to the river. This will be a non-lapsing article per RSA 32:3, VI and will not lapse until the work is completed or in three years, whichever is less.

[The Board of Selectmen and the Budget Committee recommend this appropriation.]

(Majority vote required).

9. To see if the Town will VOTE TO RAISE AND APPROPRIATE $1,000 for the installation or repair of fire hydrants. This article will be funded from the remaining funds in the land use change account (currently $954), the balance to be funded from taxes.

[The Board of Selectmen and the Budget Committee recommend the approval of this appropriation.]

(Majority vote required).

10. To see if the Town will VOTE TO AUTHORIZE THE SELECTMEN to negotiate and enter into license agreements with property owners on such terms as the Selectmen deem appropriate to allow the Town of Shelburne access to fire ponds, reservoirs and other sources of water for community fire protection.

(Majority vote required).

11. To see if the Town will VOTE TO RAISE AND APPROPRIATE $3,500 for the purchase of an emergency electrical generator. This will be a non-lapsing article per RSA 32:3, VI and will not lapse until the generator is purchased or in three years, whichever is less.

[The Board of Selectmen and the Budget Committee recommend this appropriation.]

(Majority vote required).

12. [illegible] he Town will VOTE TO RAISE AND APPROP[illegible] to exceed $20,000 for the purpose of reco[illegible] Town park, roads or portions thereof, [illegible]loods: and to authorize the Selectmen t[illegible]ntract for, and accept, grants of federal o[illegible] both, as may be available, and to do all [illegible]y to carry out the purposes of this appropri[illegible]

[The Board [illegible]nd the Budget Committee recommend the appro[illegible]propriation.]

[illegible]ity vote required).

13. To see if the Town [illegible]E TO AUTHORIZE the Selectmen to dispose of Mun[illegible]e assets (recyclables, etc.) under the authority of [illegible]SA 31:3.

(Majority vote required)

14. To see if the Town will VOTE TO AUTHORIZE the Selectmen to accept on behalf of the Town gifts, legacies and devises made to the Town in trust for any public purposes, as permitted by RSA 31:19, until rescinded by a vote of the Town.

(Majority vote required)

15. To LEGALLY TRANSACT ANY OTHER BUSINESS THAT MAY LEGALLY COME BEFORE SAID MEETING.

Correct last page of Town Warrant may be found on page 90. This page is missing one article.

STATE OF NEW HAMPSHIRE
DEPARTMENT OF REVENUE ADMINISTRATION
MUNICIPAL SERVICES DIVISION
P.O. Box 1122
Concord, NH 03302-1122
(603) 271-3397

Form MS-7

BUDGET FORM FOR TOWNS WHICH HAVE ADOPTED THE PROVISIONS OF RSA 32:14 THROUGH 24

BUDGET OF THE TOWN

OF SHELBURNE **N.H.**

Appropriations and Estimates of Revenue for the Ensuing Year January 1, 19 96 to December 31, 19 96 or for Fiscal Year

From _____ 19____ to _____ 19____

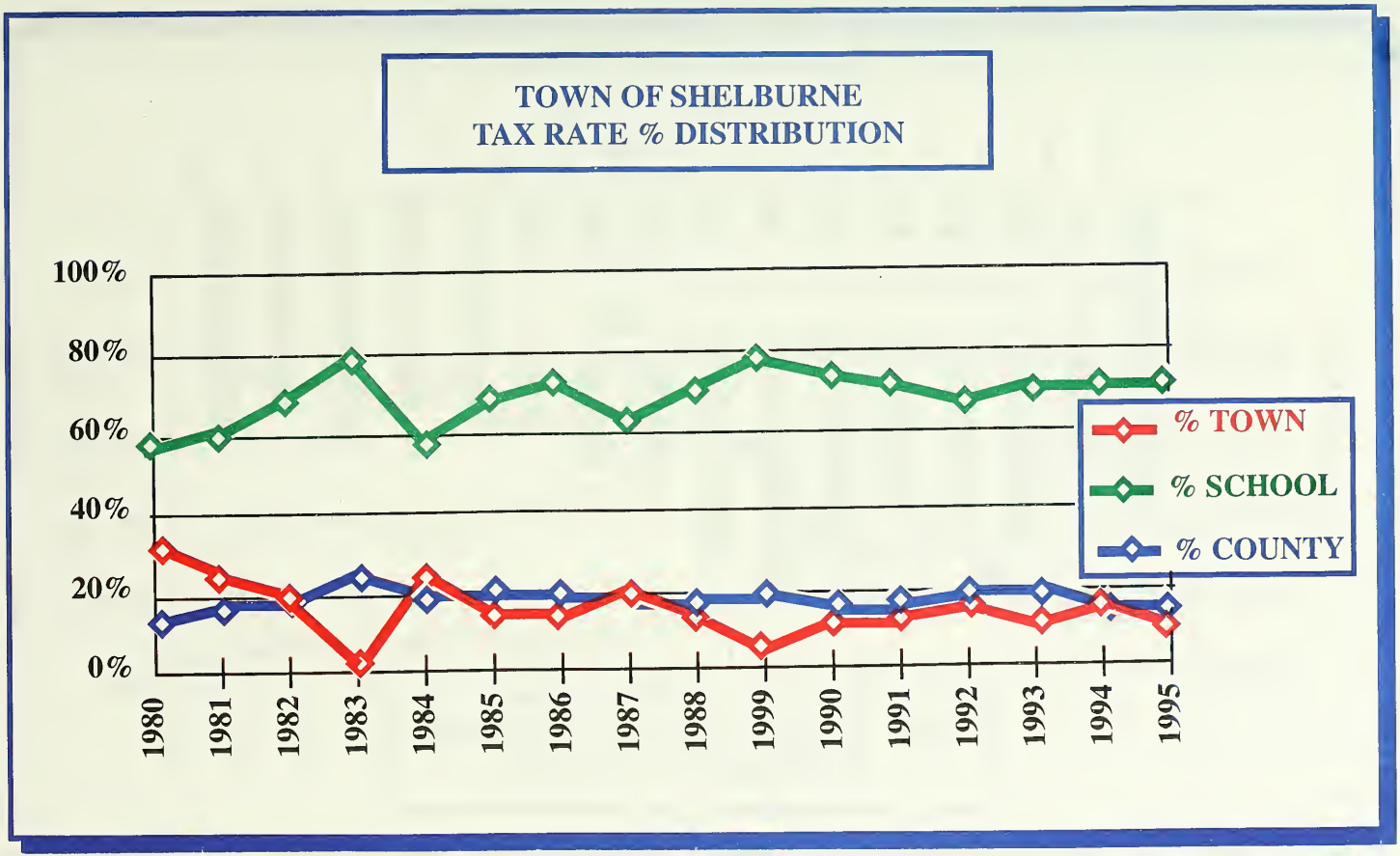
IMPORTANT: Please read RSA 32:5 applicable to all municipalities.

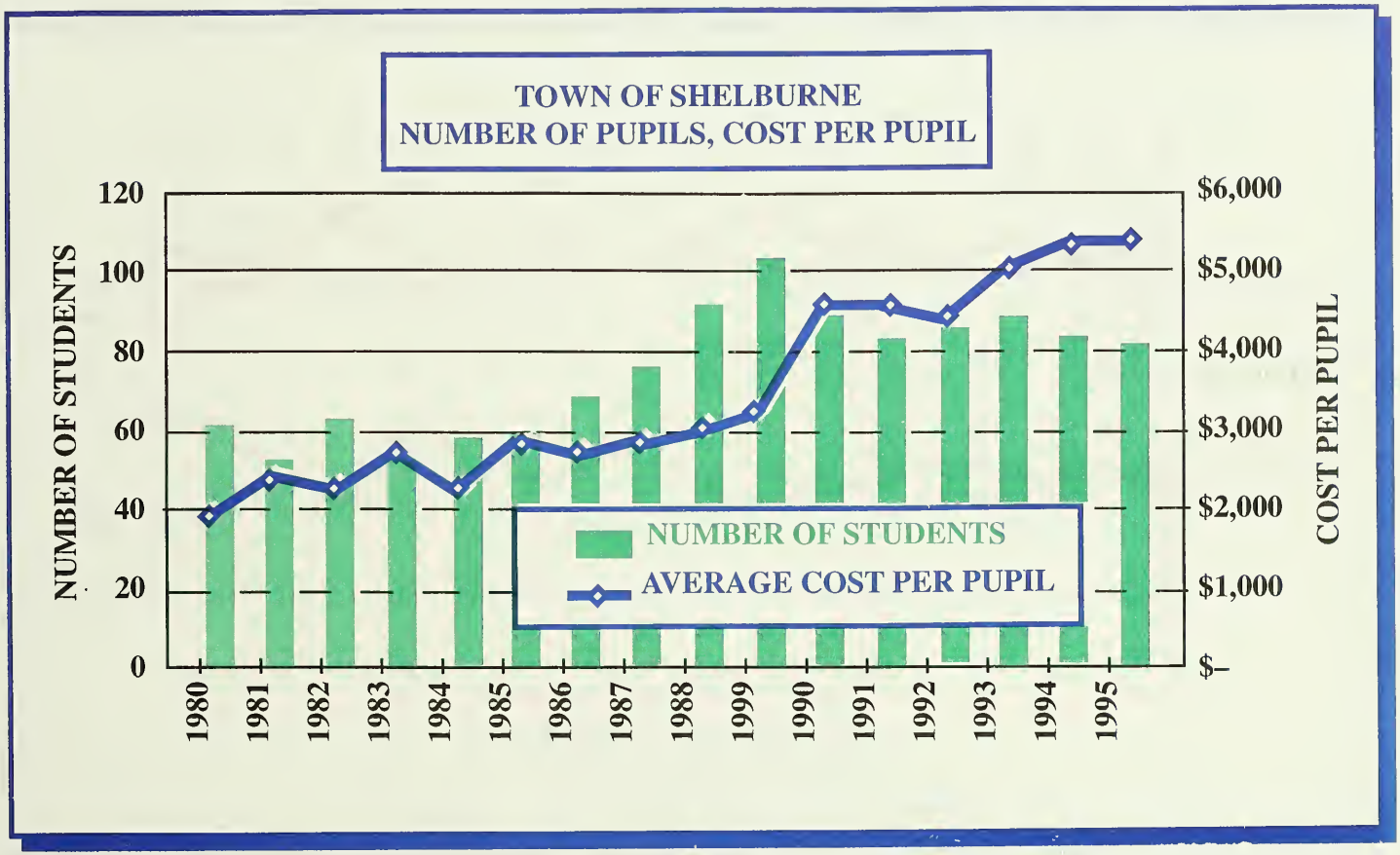
1. Use this form to list **the entire budget** in the appropriate recommended or not recommended area. This means the operating budget and all special and individual warrant articles must be posted.
2. Hold at least one public hearing on this budget.
3. When completed, a copy of the budget must be posted with the warrant. Another copy must be placed on file with the town clerk, and a copy sent to the Department of Revenue Administration at the address above.

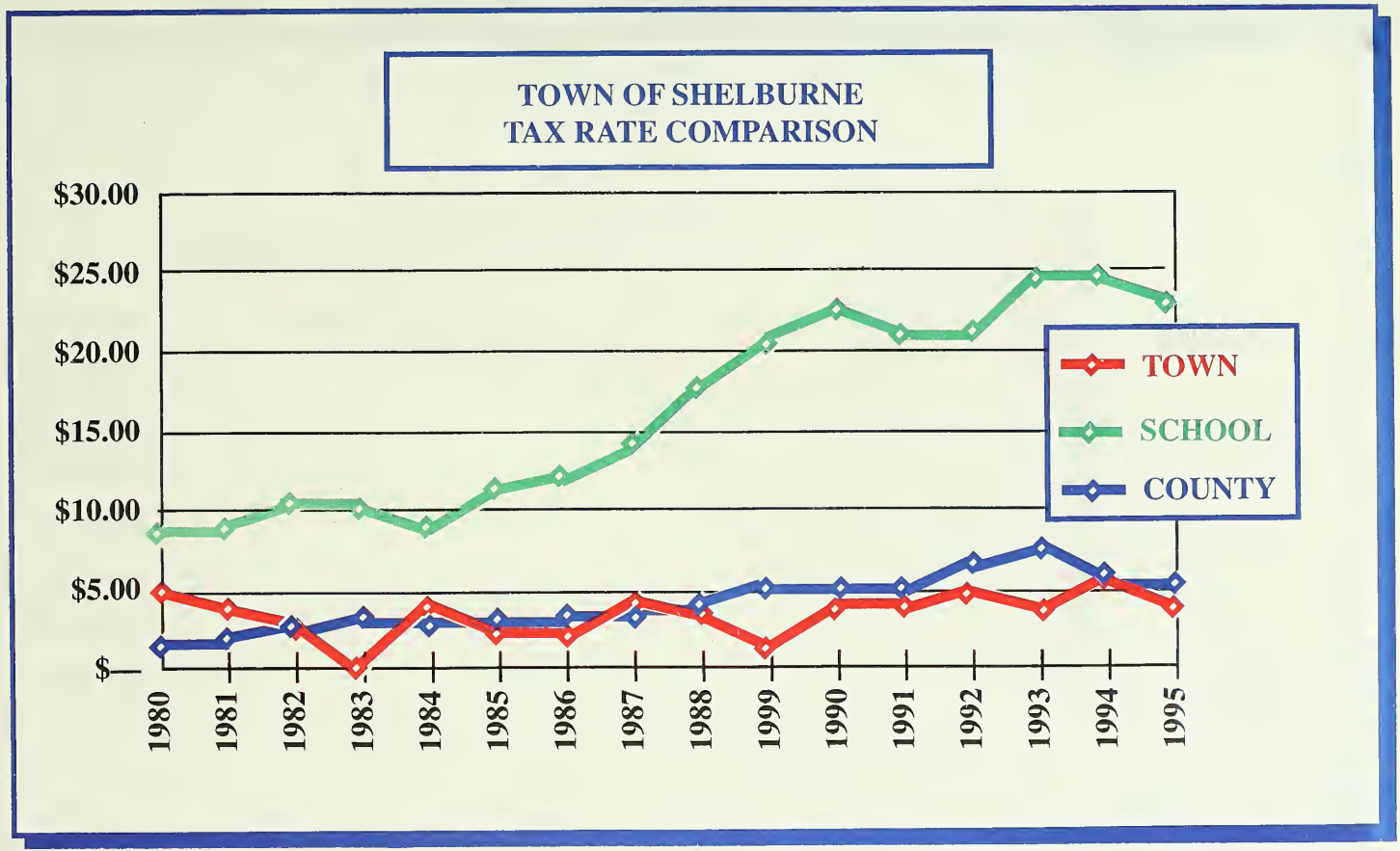
THIS BUDGET SHALL BE POSTED WITH THE TOWN WARRANT
RSA 31:95 and 32:5

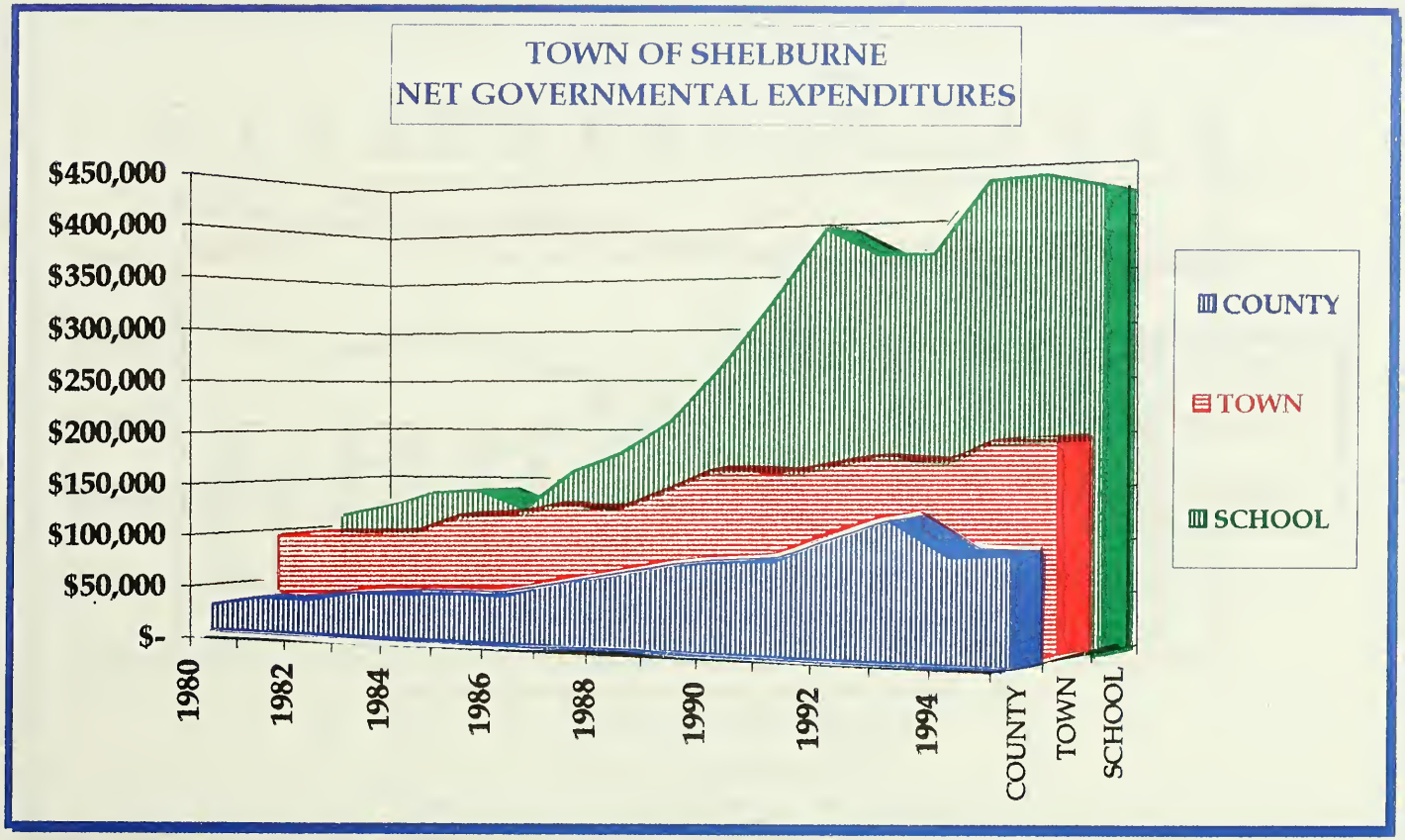
Budget Committee: (Please sign in ink) Date _____

(Rev. 1995)


TOWN OF SHELBURNE
TAX RATE % DISTRIBUTION
100%
80%
60%
40%
20%
0%
1980
1981
1982
1983
1984
1985
1986
1987
1988
1999
1990
1991
1992
1993
1994
1995
% TOWN
% SCHOOL
% COUNTY


TOWN OF SHELBURNE
NUMBER OF PUPILS, COST PER PUPIL
NUMBER OF STUDENTS
120
100
80
60
40
20
0
$6,000
$5,000
$4,000
$3,000
$2,000
$1,000
$–
COST PER PUPIL
NUMBER OF STUDENTS
AVERAGE COST PER PUPIL
1980
1981
1982
1983
1984
1985
1986
1987
1988
1999
1990
1991
1992
1993
1994
1995


TOWN OF SHELBURNE
TAX RATE COMPARISON
$30.00
$25.00
$20.00
$15.00
$10.00
$5.00
$—
1980
1981
1982
1983
1984
1985
1986
1987
1988
1999
1990
1991
1992
1993
1994
1995
TOWN
SCHOOL
COUNTY


TOWN OF SHELBURNE
NET GOVERNMENTAL EXPENDITURES
$450,000
$400,000
$350,000
$300,000
$250,000
$200,000
$150,000
$100,000
$50,000
$-
1980
1982
1984
1986
1988
1990
1992
1994
COUNTY
TOWN
SCHOOL
COUNTY
TOWN
SCHOOL

Acct. No.	PURPOSE OF APPROPRIATION (RSA 31:4) GENERAL GOVERNMENT	W.A. No.	1 *Actual Appropriations Prior Year (omit cents)	2 Actual Expenditures Prior Year (omit cents)	3 Selectmen's Recommended Appropriations	4 Budget Committee Recommended Ensuing Fiscal Year (omit cents)	5 Budget Committee Not Recommended (omit cents)
4130	Executive	3	15,230	14,586	15,540	15,540	
4140	Elec., Reg., & Vital Stat.	3	3,510	2,258	4,550	4,550	
4150	Financial Administration	3	6,595	6,628	7,080	7,080	
4152	Revaluation of Property						
4153	Legal Expense	3	4,000	2,653	4,000	4,000	
4155	Personnel Administration	3	10,580	10,541	11,326	11,326	
4191	Planning and Zoning	3	1,000	993	1,500	1,500	
4194	General Government Bldg.	3	16,800	15,188	15,800	15,800	
4195	Cemeteries	3	3,500	3,512	3,000	3,000	
4196	Insurance	3	10,000	12,229	12,500	12,500	
4197	Advertising and Reg. Assoc.	3	475	474	362	362	
4199	Other General Government						
	PUBLIC SAFETY						
4210	Police	3	1,000	897	1,500	1,500	
4215	Ambulance	3	5,170	5,140	4,064	4,064	
4220	Fire	3	10,750	11,332	14,750	11,250	
4240	Building Inspection	3	300	260	3,800	3,800	
4290	Emergency Management	3	1,000	19,486	1,000	1,000	
4299	Other Public Safety Dispatch		2,011	1,508	2,123	2,123	
	HIGHWAYS AND STREETS						
4312	Highways and Streets	3	29,740	23,066	29,810	29,810	
4313	Bridges						
4316	Street Lighting						
4318	Flood Damge Repair	12	0	0	20,000	20,000	
	SANITATION						
4323	Solid Waste Collection						
4324	Solid Waste Disposal	3	19,600	22,220	20,830	20,830	
4326	Sewage Collection & Disposal						
	WATER DISTRIBUTION & TREATMENT						
4332	Water Services						
4335	Water Treatment						
	HEALTH						
4414	Pest Control						
4415	Health Agencies and Hospitals	3	600	0	600	600	
	WELFARE						
4442	Direct Assistance	3	1,000	0	1,000	1,000	
4444	Intergovernmental Welfare Pay'ts						
4445	Vendor Payments						
	Sub-Totals (carry to top of page 3)		142,861	152,971	175,135	171,635	[illegible]

Acct. No.	PURPOSE OF APPROPRIATION (Continued)	W.A. No.	1 *Actual Appropriations Prior Year (omit cents)	2 Actual Expenditures Prior Year (omit cents)	3 Selectmen's Recommended Appropriations	4 Budget Committee Recommended Ensuing Fiscal Year (omit cents)	5 Budget Committee Not Recommended (omit cents)
	Sub-Totals (from page 2)		142,861	152,971	175,135	171,635	
	CULTURE AND RECREATION						
4520	Parks and Recreation	3	2,200	2,045	2,028	2,028	
4550	Library	3	750	750	900	900	
4583	Patriotic Purposes	3	450	1,296	300	300	
4589	~~Other Culture and Recreation~~ M. Forest		375	178	375	375	
	CONSERVATION						
4612	Purchase of Natural Resources						
4619	Other Conservation C. Com	3	200	200	125	125	
	REDEVELOPMENT AND HOUSING						
	ECONOMIC DEVELOPMENT						
	DEBT SERVICE						
4711	Princ.-Long Term Bonds & Notes	3	10,000	10,000	10,000	10,000	
4721	Int.-Long Term Bonds & Notes	3	4,760	4,772	4,165	4,165	
4723	Interest on TAN	3	600	590	600	600	
	CAPITAL OUTLAY						
4901	Land and Improvements						
4902	Mach., Veh., & Equip.	6,7,11	29,500	26,000	17,600	21,100	
4903	Buildings		2,000	2,000	0	0	
4909	Improvements Other than Bldgs.	8,9	1,000	64	6,000	6,000	
	OPERATING TRANSFERS OUT						
4912	To Special Revenue Fund						
4913	To Capital Projects Fund						
4914	To Enterprise Fund						
	Sewer –						
	Water –						
	Electric –						
4915	To Capital Reserve Fund	5	5,000	5,000	500	500	
4916	To Trust and Agency Funds						
	TOTAL APPROPRIATIONS		199,696	205,866	217,728	217,728	

** Enter in these columns the numbers which were revised and approved by DRA and which appear on the prior tax rate papers.*

10% LIMITATION OF APPROPRIATIONS

(SEE RSA 32:18, 19 & 21)

Please disclose the following items (to be excluded from the 10% calculation)

$ _____ Recommended Amount of Collective Bargaining Cost Items. (RSA 32:19).

$ _____ Amount of Mandatory Water & Waste Treatment Facilities. (RSA 32:21).

RSA 273-A:1, IV "'Cost Item' means any benefit acquired through collective bargaining whose implementation requires an appropriation by the legislative body of the public employer with which negotiations are being conducted."

**** Amounts Not Recommended by Selectman ****

These amounts are not included in the recommended column.

Warrant Article #	$ Amount	Warrant Article #	$ Amount

MS-7

Acct. No.	SOURCE OF REVENUE TAXES	W.A. No.	1 *Estimated Revenues Prior Year (omit cents)	2 Actual Revenues Prior Year (omit cents)	3 Selectmen's Budget Ensuing Fiscal Year (omit cents)	4 Estimated Revenues Ensuing Fiscal Year (omit cents)
3120	Land Use Change Taxes		0	0	3,954	3,954
3180	Resident Taxes					
3185	Yield Taxes		16,500	30,224	20,000	20,000
3186	Payment in Lieu of Taxes					
3189	Other Taxes (Specify Bank Stock Tax Amt.) $					
3190	Interest & Penalties on Delinquent Taxes		8,000	3,228	3,500	3,500
	Inventory Penalties					
	LICENSES, PERMITS AND FEES					
3210	Business Licenses and Permits		100	90	100	100
3220	Motor Vehicle Permit Fees		34,000	34,904	35,000	35,100
3230	Building Permits		300	260	300	300
3290	Other Licenses, Permits & Fees		850	984	1,000	1,000
	FROM FEDERAL GOVERNMENT					
3319	Other Forest PILT		3,000	11,829	5,000	5,000
	FROM STATE					
3351	Shared Revenue & Room & Meals		10,000	12,465	12,000	12,000
3353	Highway Block Grant		9,445	9,496	9,368	9,368
3354	Water Pollution Grants					
3355	Housing and Community Development					
3356	State & Federal Forest Land Reimbursement		2,211	2,211	2,000	2,000
3357	Flood Control Reimbursement		0	0	17,500	17,500
3359	Other (Including Railroad Tax)		2,500	2,587	2,500	2,500
	FROM OTHER GOVERNMENT					
3379	Intergovernmental Revenues		1,400	1,228	1,200	1,200
	CHARGES FOR SERVICES					
3401	Income from Departments - Recycling		700	114	100	100
3409	Other Charges - Plowing & Sanding		700	405	400	400
	MISCELLANEOUS REVENUES					
3501	Sale of Municipal Property					
3502	Interest on Investments		9,000	12,838	12,000	12,000
3509	Other Div., Refunds, etc.		2,500	9,707	10,000	10,000
	INTERFUND OPERATING TRANSFERS IN					
3912	Special Revenue Fund					
3913	Capital Projects Fund					
3914	Enterprise Fund					
	Sewer -					
	Water -					
	Electric -					
3915	Capital Reserve Fund		6,200	6,200	0	0
3916	Trust and Agency Funds		350	471	400	400
	OTHER FINANCING SOURCES					
3934	Proc. from Long Term Notes & Bonds					
General Fund Balance	For Municipal Use					
Unreserved Fund Balance	$		xxx	xxx	xxx	xxx
Fund Balance Voted From Surplus	< $ >					
Fund Balance to be Retained	< $ >		xxx	xxx	xxx	xxx
Fund Balance Remaining to Reduce Taxes	$		10,000	10,000	0	0
TOTAL REVENUES AND CREDITS			117,756	149,241	136,322	136,322

*Enter in this column the numbers which were revised and approved by DRA and which appear on the MS-4 form.

Total Appropriations	217,728
Less: Amount of Estimated Revenues, Exclusive of Property Taxes	136,322
Amount of Taxes to be Raised (Exclusive of School and County Taxes)	81,406

BUDGET OF THE TOWN OF SHELBURNE **, N.H.**

- 4 -

SUPPLEMENTAL SCHEDULE - MBA
(RSA 32:18, 19, & 32:21)

VERSION #1
Rev. 1993

LOCAL GOVERNMENTAL UNIT: Shelburne FISCAL YEAR ENDING: 12/31/96

	RECOMMENDED AMOUNT
1. Total RECOMMENDED by Budget Comm.	217,728
LESS EXCLUSIONS:	
2. Principle: Long-Term Bonds & Notes	10,000
3. Interest: Long-Term Bonds & Notes	4,165
4. Capital Outlays Funded From Long-Term Bonds & Notes per RSA 33:8 & 33:7-b.	
5. Mandatory Assessments	
6. TOTAL EXCLUSIONS (Sum of rows 2 - 5)	14,165
7. AMOUNT RECOMMENDED LESS RECOMMENDED EXCLUSION AMOUNTS (Line 1 less line 6)	203,563
8. Line 7 times 10%	20,356

THIS IS THE MAXIMUM ALLOWABLE INCREASE OTHER THAN COLLECTIVE BARGAINING ITEMS

:mba1

TOWN OFFICERS SALARIES - 1996

OFFICE	SALARY	ACCOUNT
Selectman(3)	$1,200	4130
Town Clerk	$ 375+fees	4140
Deputy Town Clerk	$ 50	4140
Moderator	$ 40	4130* 4140**
Sup. of Checklist(3)	$ 20/sitting	4140
Ballot Clerks(2)	$ 20/election	4140
Treasurer	$ 200	4150
Deputy Treasurer	$ 50	4150
Tax Collector	$2,000	4150
Deputy Tax Coll.	$ 50	4150
Auditor(2)	$ 300	4150
Trustees of Trust Funds(3)	$ 25	4150
Building Inspector	fees	4240
Librarian	$ 150	4550
Children's Librarian	$ 50	4550

* Town Elections
** State & Federal Elections

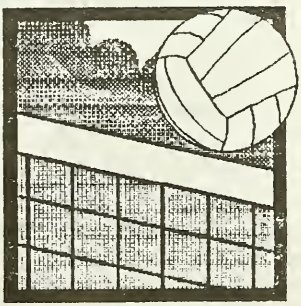
Park Commission

The Chester Hayes Memorial Park underwent several positive changes in 1995. The purchase of a set of gang mowers, made possible the thoughtful charity of John Gralenski plus the hard work and contributions of dozens of Shelburne citizens, was accomplished late in the year. The gang mowers will reduce the maintenance budget for the park by reducing mowing time. Early in season the outdoor toilet facility was put back in operation. A hand pump supplying potable water was added to park facilities, and the softball diamond infield was resurfaced with a fresh layer of stonedust contributed by Gorham Sand and Gravel. The Commission thanks the Friends of Shelburne Recreation for providing funding and much volunteer labor for several of these projects.

In 1996, the Commission expects to reissue the master plan survey conducted in the summer of 1995. Over 190 surveys were picked up at the recycling facility; only 42 were returned. The Commission has reissued the survey in condensed form -- in fact, you should have received a copy of the survey with your Town Report -- and will use the results to design a five-year master plan for the park. The most important project for 1996 will undoubtedly involve cleaning up and removing flood debris from the park. Stay tuned for notices regarding that clean-up.

Following the resignation of Chris Legendre, whom the commissioners thank for dedicated service, two seats remain open on the Commission. If you are interested in serving, please contact your friendly neighborhood commissioner.

Bob Corrigan, Commission Chairperson
Phyllis Sears, Commission Secretary
Ken Simonoko, Commission Technician



LIBRARY REPORT

The Shelburne Public Library hours remain the same as they have been for several years: Thursdays from 2:30 to 4:30 and Saturdays from 10:00 to 11:00. We are always happy to see borrowers or just visitors at these times. We are also happy to open the library other times by appointment with the Librarian or one of the Trustees. And whenever she is in the Town Office, Jo has offered to sign books out. We have a book return box next to the Town Hall door so that you can return books at any time. We hoped when we instituted Saturday hours, that more people would form the habit of stopping at the library on the way to or from the Landfill. This hasn't worked out as well as we hoped and we would appreciate suggestions about how to increase library patronage.

We were very pleased this year that our librarian, Kathleen Judge, received a New Hampshire Municipal Association award in recognition of her 29 years of devoted service. This brought to our attention the fact that she had not received a raise in salary for all that time. It is really an honorarium anyway and in no way compensates her for hours spent, but we did ask for an increase in our appropriation to raise her salary from $100 to $150.

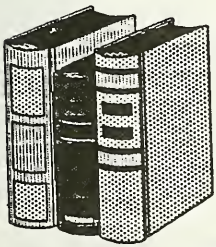
We would also like to find a children's librarian, at a small salary, to help with the ordering of children's books and to plan programs for attracting more children to the library. We continue to feel that a love of reading is the most important gift we can give our children and that our small library can be an big resource to the children of the town.

If there are books you would like that are not in our library, we have computer access to the N.H. State Library Union Catalogue for Inter Library Loan requests. We can do searches by title, author or subject and borrow books from libraries throughout the state.

We are happy to receive donations of books at any time. Adult fiction particularly is hard to keep abreast of in a small library. If you have paperbacks that you have enjoyed and think your neighbors would like, you may donate them to our "temporary" shelf. We keep them for a year or so and then sell them or donate them to used book sales. We are grateful to Tim Hayes, Mrs. Donald Saunders, Bob Wilson, Bob and Jackie

Corrigan, Lena Daniels, Jack and Tommie Danforth and others for donations in the past year.

As always we would love to have you visit us at the library and would like to hear your suggestions for new books or services.



Respectfully submitted,

Betty Werner
Cecily Merrell
Hildreth Danforth

SHELBURNE LIBRARY FINANCIAL REPORT

Balance brought forward 12/31/94		$ 76.58
Town Appropriation		750.00
DISBURSEMENTS		
1/13	Consumer Union - 2 yr. subscr.	$ 38.00
2/24	University Book Serv. - 14 books	77.60
2/24	Current Books Magazine - 1 yr. subscr.	14.95
3/21	Book of Month Club - 2 books	26.30
3/25	Edw. Hamilton Books - 10 books	63.50
4/20	Campbell Books - 15 books	31.00
5/01	Nat'l Library Service - 9 books	71.55
6/19	Edw. Hamilton Books - 6 books	37.70
6/30	Campbell Books - 11 books	25.00
7/06	Book of Month Club - 2 books	32.85
7/07	Salem Press - 1 book	34.25
7/24	Book of Month Club - 1 book	17.75
7/25	AAUW Used Book Sale - 38 books	30.00
11/30	Postage	13.30
12/14	Wonderland Books - 4 books	69.98
12/12	Wonderland Books - 2 bks/postcard set	39.87
12/21	Postage & typing ribbon	11.93
	Reimb. to K. Judge - book purchase	18.85
	Campbells Books - 17 books	61.00
	Librarians Salary	100.00
BALANCE 12/13/95		$ 11.20
Library Fund in CD		$ 1,583.52
Interest earned in 1995		$ 70.90

SHELBURNE SOLID WASTE DISTRICT

The operation of the Shelburne Transfer Station went smoothly this year. Certainly this is a testimony to the excellence of the operators and the cooperation of the townspeople.

There have been no problems with the disposal of our recyclables in 1995. Tires, plastic, metals, paper and glass are all being re-used where possible, and those items that presently have no function have been properly disposed.

The Solid Waste Committee has voted to end the Wednesday "Summer Dumping Hours" after Labor Day, due to lack of use. Wednesday hours will run from June 15th to September 4th this year.

There is good news and bad news on the financial side. The bad news is we over-ran our budget this year due to an unanticipated 5-year permit renewal. The over-run, approximately $500, is the result of the cost of applying for the permit, which was close to $4000. It should be noted that the State requirements for fees and monitoring of the landfill run about $7,000/yr -- not including the above mentioned permit.

The good news is that there is an excellent chance that the town will qualify for a refund against the cost of capping our old landfill. It is still not certain exactly how much will be involved, but the cost of capping was about $100,000 and we are hoping for a 20% refund.

Again, the "Dump" Committee would like to thank the operators and the citizens of Shelburne for making the solid waste system work.

John Gralenski
Solid Waste Committee

MEMORIAL FOREST

In addition to the usual brush cutting and grass mowing, there was considerable activity at the Shelburne Memorial. After many years of concern and several serious accidents, the dangerous corner in front of the memorial was upgraded. and made considerably safer. In the process, the highway was moved slightly away from the edge of the grass. Hopefully, this will reduce the build-up of winter sand and tire marks on the Memorial lawn.

The Memorial Committee again expects to sponsor a Shelburne boy or girl at the Barry Conservation Camp. Details of the camp schedule will be distributed as soon as they are available.

John Gralenski, Chairman

CONSERVATION COMMISSION

It was a quiet year in the Conservation Commission. Many wetlands permits were received in reference to the several logging jobs going on in Shelburne. These are on-going, as is the work to reclaim the Androscoggin Valley Country Club.

The Northern Forests Lands Council has made its final report and gone out of business, leaving a set of recommendations which hopefully help sustain the woods in a balance of industry and recreation, both with sensitivity to the environment and the wildlife. We are participating with other conservation commissions in following efforts to accomplish this goal.

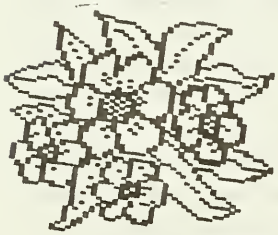
John Gralenski, Chairman

CEMETERY COMMITTEE

The ongoing maintenance to the Town's cemeteries was the primary focus of this year's activities. Additional emphasis was placed on improving the appearance and upgrading the fencing at a number of the cemeteries. Thanks to the efforts of Ben Werner, Cynthia and John Gralenski, the cemeteries were surveyed to assist in prioritizing the work in 1995, and the planning for 1996.

The 1995 work was completed significantly under budget ($500). The Committee is proposing to budget $3,000 for the maintenance and operations of the cemeteries, and to request that $500 be set aside into a capital reserve fund for the eventual replacement of the maintenance equipment such as the mower.

If anyone has any suggestions pertaining to the maintenance or operations of the cemeteries, please contact the Committee directly or through the Selectmen's office.



Cynthia Gralenski
Ken Simonoko
George Hill

BUILDING INSPECTOR'S REPORT

Screen house	1
Garage	1
Car/Mobile Home Ports	1
Shed	2
Business Signs	3
Building Renovations	2

George Corriveau
Building Inspector

NORTH COUNTRY COUNCIL

This last year has been a year of great growth for the Council. The high point of the year came with North Country Council's move to the new regional resource center on November 1. The center will provide expanded information, data and resources. It will bring together under one roof, public technical assistance providers, businesses and non-profits for regional advocacy and partnership. The new center, located at the Rocks Estate in Bethlehem,. offers conference facilities, electronic network connections and technical assistance.

It has also been a very productive year for the regional transportation planning program. We have undertaken a scenic byway project in the Connecticut River Valley involving 13 towns, and will in the near future expand this effort to the remaining 38 towns in the region. We have also completed a list of projects to be included in the state ten-year highway plan. We have completed the North Country program for transportation enhancement funding and have been active in transportation projects at the local and regional level.

We have had a successful public works development program this year. Littleton's industrial development project and Conway's sewer project are underway. We have started the work to fund a sewer expansion project in Haverhill and a water development project in Berlin. The total of these 4 projects exceeds $6.5 million. In addition, we have provided detailed engineering assistance and leadership on 16 additional projects across the region totaling $10 million.

The Council hosted the third annual Ingenuity Fair which exhibited the manufacturing and business creativity of the North Country to 10,000 visitors. We also conducted our fourth annual business survey of the 3000+ businesses in the region. We have been working on the development of a regional commercial kitchen with the town of Lancaster and the state Rural Development Council. We also have updated the NCC industrial marketing video with support and assistance from DRED and Fleet Bank.

The Council continues to be actively involved in telecommunications, from a legislative and coordinative role. In addition, we have been participating in a variety of statewide forums to make sure our telecommunication needs are being heard.

Recognizing that adequate and affordable health care is an essential component of the region's economic infrastructure, the Council is committed to supporting and facilitating regional efforts to improve the coordination and delivery of health care services. Our involvement has been prompted by our work with CHOICE, Inc., a non-profit education and cost containment organization that is affiliated with NHMA. In that same period of time, we've been meeting with local health care providers to get their views on the region's health care practices, problems, and potential solutions.

On the solid waste front, the Council is providing solid waste technical assistance to all member towns on solid waste and recycling issues.

We have continued our commitment to community planning assistance. We have provided 4 training sessions in the region for local planning boards. We have also provided project assistance to 17 towns on local land use, planning and design issues and have worked with virtually every town in the region to answer shot-term planning questions.

North Country Council is participating in a national demonstration highway planning corridor project with three other regional planning commissions along Route 16 under the auspices of the NH Department of Transportation. Our segment of this project involves approximately 90 miles of Route 16 beginning at the southern end of the Mt. Washington Valley and ending in Wentworth Location. The project involves an intensive land use and transportation assessment and will be both GIS and data base formatted. The public participation process has been designed to involve all the communities along the corridor to develop innovative land use and traffic management recommendations.

This coming year promises to build on the progress

of 1995. We will see the growth and development of the regional center, the establishment of a business resource library and a community design center in cooperation with several major universities. On behalf of the Board of Directors of NCC, we thank you for your involvement in the Council and we look forward to serving you in 1996.

Preston S. Gilbert
Executive Director

REPORT TO DISTRICT ONE CITIZENS
By Raymond S. Burton, Executive Councilor

As Executive Councilor for District One, it is a privilege to communicate with the citizens of this town and area which are a part of District One of 98 towns and 4 cities.

The five member Executive Council is at the top of your Executive Branch of Government. The NH House and Senate make laws and pass into law a budget. It is then the constitutional and lawful duty of the Governor and Council to carry out those laws and budget. The entire Judicial Branch of judges are all nominated by the Governor and confirmed by the Council. The Governor and Council also nominate and confirm 267 Commissioners and Directors to terms of office in various state executive branch departments.

The year will prove challenging in the area of town, county and state administration of the recently passed House Bill 32 which reorganizes most of the Health and Human Services Department of NH State Government. It is extremely important that local and county officials stay in close touch with their State Senators and State Representatives. I have asked Health & Human Services Commissioner Terry Morton to appoint at least 15-20 people from each county to act as advisors to this office as a commission. If any of you are interested in serving, please call his office direct 1-800-852-3345 ext. 4331 or send him a note at his office

on Hazen Drive, Concord, NH 03301 expressing your interest.

As of this writing there is still about 427,000 waiting to be matched by local dollars in the Economic Development Matching Grant Program and $275,000 waiting to be matched in the Joint Tourist Promotional Program. Both of these programs can be accessed by calling 271-2411.

Some 9 million dollars is waiting at the Office of State Planning (tel. no. 271-2155) in the Community Development Block Grant Program. A town, county, regional economic development council or other regional group is eligible to apply.

The Governor's Advisory Commission on Intermodal Transportation has submitted our recommendation to the Governor on various projects submitted to us by towns and regional planning commissions. It is now up to the Governor to submit his recommendation to the House and Senate by February !5, 1996 and then it's up to those two bodies of state government as to the final disposition of the plan. I don't look for much in the way of new highways, bridges and transportation projects due mainly to lack of money. Hopefully, we'll be able to keep in good repair the transportation system we've got.

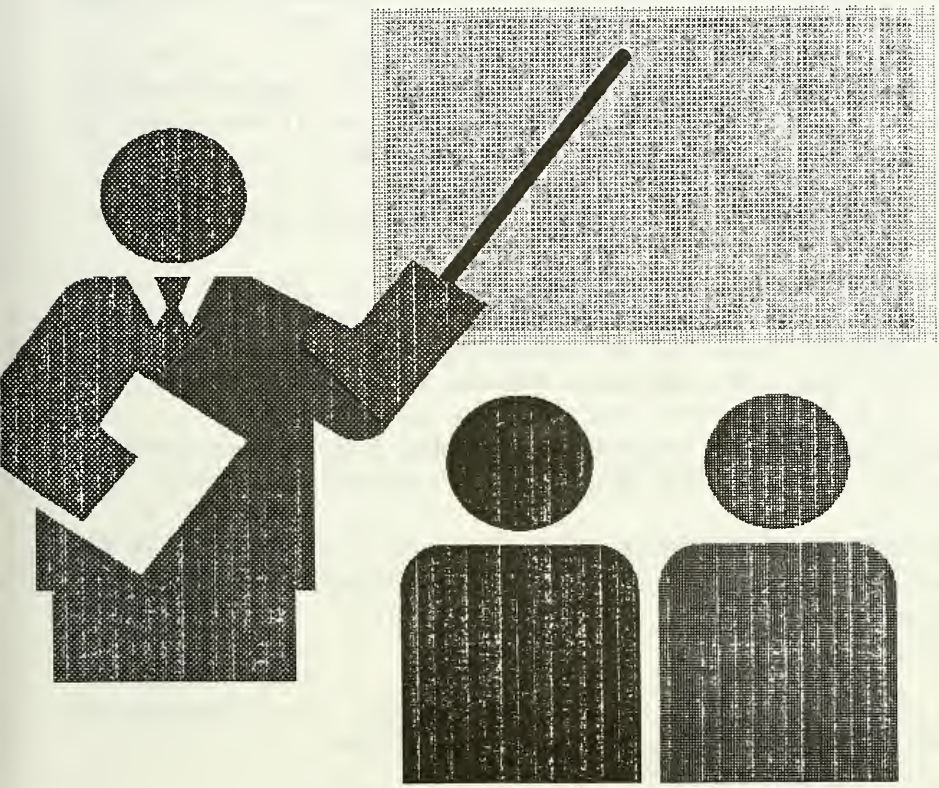
It is amazing the advice and technical assistance available in State Government to citizens, businesses and local municipalities. The Office of Industrial Development has a very attractive brochure listing technical, financial and community resources available for the asking by calling 271-2411.

Should my office be of help in matters relating to the Executive Branch, please know that I welcome the opportunity to respond. It is a pleasure to serve you.

Raymond S. Burton
RFD # 1
Woodsville, NH 03301
Tel. 747-3662

OR
Room 207
State House
Concord, NH
03301
Tel 271-3632

INFORMATIONAL MATERIAL



DOG LICENSES

It's the Law

1. EVERY DOG, three months old or older, MUST HAVE A LICENSE. These are obtained from the Town Clerk. This must be done EVERY YEAR BEFORE APRIL 30TH.

2. EVERY DOG* must have a certificate showing that it has been VACCINATED FOR RABIES. This certificate must be presented at the time of registration.

3. EVERY DOG must wear its license tag. (RSA 466:1)

4. License Fees: (RSA 466:4)
   $ 6.50 - all neutered dogs
   $ 9.00 - all unneutered male dogs
   $ 9.00 - all unspayed female dogs
   $ 4.00 - owners over 65 (one dog only)
   Failure to comply will make you liable with a penalty of $ 15.00 (RSA 466:13)

5. SHELBURNE HAS A LEASH LAW
No dog may be allowed to run at large unless it is accompanied by the owner or custodian.
(RSA 466:30a)

6. * It is now State law to have all cats 3 months of age and over vaccinated against rabies.

LANDFILL REGULATIONS

Hours: Saturday - 7 am to 12 pm all year
Wednesday - 3 - 4:30 pm June 15 - Sept 4.

There will no longer be a fee for tire disposal.

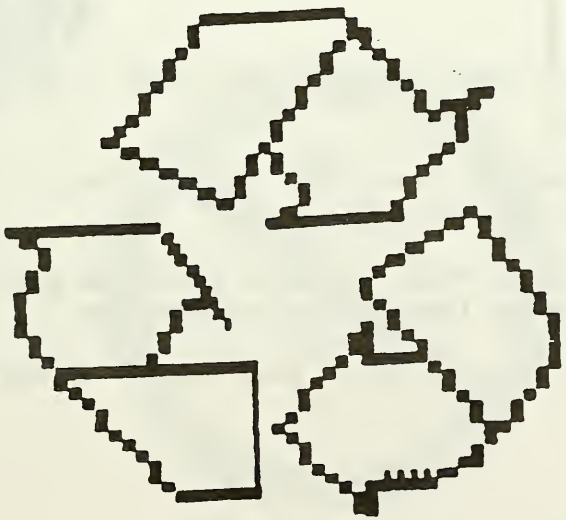
Any appliances containing a refrigerant will be charge $4.50 per item.

Stumps from land clearings will be billed on an individual basis, depending on the size of the load, by the landfill attendant.

People wanting to dispose of the above items should contact Jo Carpenter at 466-3840 or call the Town Office at 466-2262 for a receipt before going to the landfill. People disposing of items not paid for will be billed.

These fees reflect the cost to the Town for disposal and are subject to change.

Magazines will now be recycled and should be separated from other paper and placed in designated area.



SNOW REMOVAL ORDINANCE
passed 8/14/94

No person shall remove snow from his/her premises and deposit it on any street or highway.

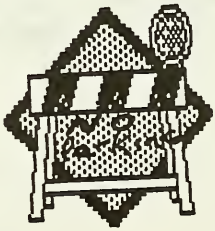
Any person who violates this ordinance shall be fined not more than $1000 and not less than $50 for each separate and distinct violation.

PARKING BAN

It was voted at the 1990 Town Meeting to mandate a parking ban within the boundaries of town roads' right of way during and 24 hours after a snowstorm.

Vehicles in violation will be towed at owner's expense.

SPEED LIMITS IN SHELBURNE



The selectmen have set speed limits for the following town roads:

East end of North Road - from intersection with Meadow Road to the Maine Line - 35 miles per hour.

Village Road and all other town roads - 25 miles per hours.

ORDINANCE REGULATING USE OF ALCOHOL ON TOWN PROPERTY

Section 1: Consumption of Alcohol Restricted

Except as otherwise provided by this Ordinance, it shall be unlawful to drink or otherwise consume any alcoholic beverage or alcoholic liquor as defined in RSA:175, in the Chester C. Hayes Memorial Park, any Town buildings or associated parking lots in the Town of Shelburne.

Section 2: Possession of Open Containers

Possession of open containers which contain alcoholic beverages or alcoholic liquor as defined in RSA:175 in any public place shall be considered prima facie evidence of consumption.

Section 3: Penalty

Whoever shall fail to comply with the provisions of this ordinance shall be guilty of a violation and subject to a fine as specified in Criminal Code 651:2, not less than $ 50.00 per violation.

ANNUAL REPORT

OF THE

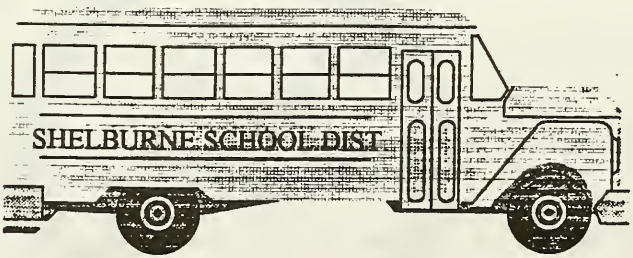
SCHOOL OFFICIALS

OF THE SCHOOL DISTRICT OF

SHELBURNE, NEW HAMPSHIRE

FOR THE

FISCAL YEAR ENDING JUNE 30, 1995



Officers

1995 - 1996

Moderator

John Henne

Clerk

Ann Leger

Treasurer

John Danforth

Census

Joan Wilson

Auditors

Louise Bevin
Rodney Hayes

Truant Officer

Warren (Tommy) Hayes

School Board

Jo Anne Carpenter	Term Expires 1996
Debra Gagnon	Term Expires 1997
Debra Baker	Term Expires 1998

Director of Special Services

Bonnie Agrodnia

Business Administrator

Paul V. Partenope

Superintendent of Schools

Daniel J. Whitaker

School Warrant

The State of New Hampshire

To the inhabitants of the School District of the Town of Shelburne qualified to vote in District affairs:

You are hereby notified to meet at the Town Hall in said District on 12th of March, 1996, at 5:00 P.M. in the evening to act, by ballot, upon the following Articles:

Polls are open for election of officers from 5:00 P.M. to 9:00 P.M

1. To choose a member of the school board for the ensuing three (3) years.

2. To choose two (2) auditors for the ensuing year.

Given under our hands at said Shelburne this 6th day of February, 1996.

Jo Anne Carpenter
Debra Gagnon
Debra Baker

School Board

SCHOOL WARRANT

The State of New Hampshire

To the inhabitants of the School District in the town of Shelburne, qualified to vote in District affairs:

You are hereby notified to meet at the Shelburne Town Hall in said District on Tuesday, the 12th of March, 1996, at 7:30 o'clock in the evening to act upon the following:

ARTICLE 1: To see if the District will vote to accept the reports of agents, auditors, committees, and officers heretofore chosen, as printed in the Annual Report.

ARTICLE 2: To set the salaries of school district officers:

School Board Chair	$125.00	
School Board Members	2 @ $100 ea.	$200.00
Treasurer		$ 75.00
Deputy Treasurer		$ 25.00
Clerk		$ 20.00
Moderator		$ 25.00
Supervisors of Checklist	3 @ $15.00 each	$ 45.00
Ballot Clerks	2 @ $15.00	$ 30.00
Auditors	2 @ $15.00 each	$ 30.00

ARTICLE 3: To see if the District will vote under the provisions of RSA 195:18 to join the districts of Berlin, Dummer, Gorham, Milan, and Randolph in a study of the formation of a cooperative school district and to authorize the appointment of three qualified residents to a study committee: one shall be a member of the school board, one a representative of the selectmen, and one shall be appointed by the moderator.

ARTICLE 4: To see if the District will vote to authorize the School Board to enter into a tuition contract with the Gorham School District for the education of its students in grades K-12 for a three (3) year period July 1, 1996 to June 30, 1999.

ARTICLE 5: To see if the District will vote to authorize the School Board to enter into a three (3) year contract for school transportation at a cost not to exceed $21,000. in the first year with annual adjustments of no greater than the annualized CPI for the prior calendar year. (Not Recommended by School Board)

ARTICLE 6: To see if the District will vote pursuant to RSA 35:16, to change the purpose of the existing Bus Capital Reserve Fund to that of School Transportation Fund and to designate the School Board as agents to expend said funds as they deem necessary to provide school transportation.

ARTICLE 7: To see if the District will vote to raise an appropriate the sum of $5,000.00 to the Bus Capital Reserve Fund.(Recommended by the Budget Committee if Article 5 does not pass)

ARTICLE 8: To see if the District will raise and appropriate the sum of $5,000.00 as a deficit appropriation to the 1995-1996 appropriation for the purpose of meeting the unanticipated expense of the District for tuition of additional resident students to the Gorham School District. (Recommended by the Budget Committee)

ARTICLE 9: To see if the District will vote to raise, appropriate, and expend the sum of $494,060.52 for the support of schools, for the payment of salaries of school district officials and agents, and for the payment of statutory obligations of the District, said sum to be in addition to the sums raised under other Articles in this Warrant.(Recommended by the Budget Committee)

ARTICLE 10: To see if the District will vote to authorize the School Board to make application for and to accept, on behalf of the District, any or all grants or other funds for educational purposes which may now or hereafter be forthcoming from the United State Government, the State of New Hampshire, private individuals, corporations, or any federal or state agency and to expend these grants or funds for such projects as it may designate.

11. To see if the Town will VOTE TO RAISE AND APPROPRIATE $3,500 for the purchase of an emergency electrical generator. This will be a non-lapsing article per RSA 32:3, VI and will not lapse until the generator is purchased or in three years, whichever is less.

[*The Board of Selectmen and the Budget Committee recommend this appropriation.*] (Majority vote required).

12. To see if the Town will VOTE TO RAISE AND APPROPRIATE a sum not to exceed $20,000 for the purpose of reconstructing the Town park, roads or portions thereof, damaged by floods: and to authorize the Selectmen to apply for, contract for, and accept, grants of federal or state aid, or both, as may be available, and to do all things necessary to carry out the purposes of this appropriation.

[The Board of Selectmen and the Budget Committee recommend the approval of this appropriation.]

(Majority vote required).

13. To see if the Town will VOTE TO CHANGE the specifications of the truck which was approved under Warrant Article #7 (a non lapsing article) at last year's Town Meeting from a four wheeled drive, one ton utility truck to a truck that best meets the needs of the Town as determined by the Road Agent and the Selectmen. (Majority vote required)

14. To see if the Town will VOTE TO AUTHORIZE the Selectmen to dispose of Municipal assets (recyclables, etc.) under the authority of RSA 31:3.

(Majority vote required)

15. To see if the Town will VOTE TO AUTHORIZE the Selectmen to accept on behalf of the Town gifts, legacies and devises made to the Town in trust for any public purposes, as permitted by RSA 31:19, until rescinded by a vote of the Town.

(Majority vote required)

16. To LEGALLY TRANSACT ANY OTHER BUSINESS THAT MAY LEGALLY COME BEFORE SAID MEETING.

SCHOOL BOARD

Jo Anne Carpenter
Debra Gagnon
Debra Baker

1996-1997 BUDGET FOR BOARD DELIBERATIONS
Report Sequence = Fund or Acct Group
Account = First thru Last; Mask = ##-###-####-####-##
Level of Detail = Line Item Detail; Level = 9

Fund: SHELBURNE GENERAL FUND - SHEL97 — Budget Year: July 1996 thru June 1997

Account Number	Account Name	Last Year Budget (1)	Last Year Actual (2)	This Year Budget (3)	This Year Actual (4)	Next Year Requested (5)	Amount Increase (Decrease)
REGULAR EDUCATION							
PURCHASED PROFESSIONAL & TECH SERVICES							
70-100-1100-3200-00	EDU-BRATE	400.00	150.00	400.00	100.00	300.00	(100.00)
TOTAL	PURCHASED PROFESSIONAL & TECH SERVICES	400.00	150.00	400.00	100.00	300.00	(100.00)
OTHER PURCHASED SERVICES							
70-100-1100-5600-10	TUITION - ELEMENTARY	160527.00	158853.46	149634.00	71848.86	153184.50	3550.50
	KINDERGARTEN: 3 @ $2,431.50 = $7,294.50 GRADES 1-5: 30 @ $4,863.00 = $145,890.00						
70-100-1100-5600-20	TUITION - MIDDLE SCHOOL	102300.00	101610.72	105624.00	49731.30	105089.00	(535.00)
	GRADES 6-8: 19 @ $5,531.00 = $105,089.						
70-100-1100-5600-30	TUITION-HIGH SCHOOL	159625.00	140470.00	153846.00	80419.50	168374.00	14528.00
	GRADES 9-12: 29 @ $5,806.00 = $168,374.00						
TOTAL	OTHER PURCHASED SERVICES	422452.00	400934.18	409104.00	201999.66	426647.50	17543.50
TOTAL	REGULAR EDUCATION	422852.00	401084.18	409504.00	202099.66	426947.50	17443.50
SPECIAL EDUCATION							
SALARIES							
70-100-1200-1150-30	GHS SPECIAL ED. AIDE	0.00	0.00	0.00	4023.94	9000.00	9000.00
TOTAL	SALARIES	0.00	0.00	0.00	4023.94	9000.00	9000.00
BENEFITS							
70-100-1200-2300-30	GHS FICA	0.00	0.00	0.00	308.79	688.60	688.60

Fund: SHELBURNE GENERAL FUND - SHEL97 Budget Year: July 1996 thru June 1997

Account Number	Account Name	Last Year Budget (1)	Last Year Actual (2)	This Year Budget (3)	This Year Actual (4)	Next Year Requested (5)	Amount Increase (Decrease)
	TOTAL BENEFITS	0.00	0.00	0.00	308.79	688.60	688.60
PURCHASED PROFESSIONAL & TECH SERVICES							
70-100-1200-3154-00	SECTION 504 MODIFICATIONS	0.00	0.00	1000.00	300.00	1000.00	0.00
70-100-1200-3320-10	PRE-SCHOOL SERVICES	4800.00	4447.66	5200.00	4710.16	10348.00	5148.00
	Tuition and transportation (2 children) = $1,800. SPED consultant/speech-vision = $1,382., 1 - extended school year (speech) = $400., 1 - occupational/physical therapy 54 hours = $2,700., 1 - individual aide = $1,566., 1- extended school year full program = $2,500.						
70-100-1200-3320-30	Pupil Services - High School	0.00	0.00	0.00	0.00	7596.00	7596.00
	Occupational therapy (36 hours) = $1,800., Physical therapy (36 hours) = $1,800., Counseling (72 hours) = $3,996.						
	TOTAL PURCHASED PROFESSIONAL & TECH SERVICES	4800.00	4447.66	6200.00	5010.16	18944.00	12744.00
OTHER PURCHASED SERVICES							
70-100-1200-5600-10	TRANSPORTATION	1200.00	0.00	1200.00	48.06	1200.00	0.00
	TOTAL OTHER PURCHASED SERVICES	1200.00	0.00	1200.00	48.06	1200.00	0.00
	TOTAL SPECIAL EDUCATION	6000.00	4447.66	7400.00	9390.95	29832.60	22432.60
SCHOOL BOARD							
SALARIES							
70-100-2310-1100-00	STIPEND-SCHOOL OFFICIALS	575.00	610.00	575.00	242.50	575.00	0.00
70-100-2310-1110-00	STIPEND-TRUANT OFFICER	25.00	0.00	25.00	0.00	25.00	0.00
	TOTAL SALARIES	600.00	610.00	600.00	242.50	600.00	0.00

Account Number	Account Name	Last Year Budget (1)	Last Year Actual (2)	This Year Budget (3)	This Year Actual (4)	Next Year Requested (5)	Amount Increase (Decrease)
70-100-2310-2300-00	S.B. FICA.MED.EXP.	0.00	42.11	45.90	16.28	43.99	(1.91)
	TOTAL BENEFITS	0.00	42.11	45.90	16.28	43.99	(1.91)
PURCHASED PROFESSIONAL & TECH SERVICES							
70-100-2310-3300-00	CENSUS	75.00	75.00	75.00	75.00	75.00	0.00
70-100-2310-3800-00	LEGAL SERVICES	100.00	0.00	100.00	0.00	100.00	0.00
70-100-2310-3810-00	SCHOOL BOARD SERVICES	183.00	0.00	0.00	0.00	0.00	0.00
TOTAL	PURCHASED PROFESSIONAL & TECH SERVICES	358.00	75.00	175.00	75.00	175.00	0.00
OTHER PURCHASED SERVICES							
70-100-2310-5200-00	INSURANCE-BOND	300.00	26.00	350.00	0.00	350.00	0.00
70-100-2310-6220-00	INSURANCE-LIABILITY	150.00	725.49	150.00	100.00	150.00	0.00
TOTAL	OTHER PURCHASED SERVICES	450.00	751.49	500.00	100.00	500.00	0.00
SUPPLIES AND MATERIALS							
70-100-2310-6100-00	SUPPLIES	175.00	307.47	175.00	48.00	200.00	25.00
TOTAL	SUPPLIES AND MATERIALS	175.00	307.47	175.00	48.00	200.00	25.00
OTHER EXPENSES							
70-100-2310-8100-00	DUES & FEES	638.05	638.05	702.00	701.85	772.03	70.03
TOTAL	OTHER EXPENSES	638.05	638.05	702.00	701.85	772.03	70.03
TOTAL	SCHOOL BOARD	2221.05	2424.12	2197.90	1183.63	2291.02	93.12
SAU NO. 20							
PURCHASED PROFESSIONAL & TECH SERVICES							
70-100-2320-3610-00	SCHOOL ADMIN.UNIT NO. 20	17390.00	17389.84	15583.34	6000.00	14593.55	(989.79)
TOTAL	PURCHASED PROFESSIONAL & TECH SERVICES	17390.00	17389.84	15583.34	6000.00	14593.55	(989.79)

Fund: SHELBURNE GENERAL FUND - SHEL97 Budget Year: July 1996 thru June 1997

Account Number	Account Name	Last Year Budget (1)	Last Year Actual (2)	This Year Budget (3)	This Year Actual (4)	Next Year Requested (5)	Amount Increase (Decrease)
	TOTAL SAU NO. 20	17390.00	17389.84	15583.34	6000.00	14593.55	(989.79)
TRANSPORTATION							
SALARIES							
70-100-2550-1100-00	SALARIES-TRANSPORTATION	9588.00	11119.11	12144.00	4616.35	11998.00	(146.00)
	Regular driver: 26 hours per week x 37 weeks x $11.60/hr Substitute driver: $1,500. The hours will vary depending upon time spent on approved runs.						
	TOTAL SALARIES	9588.00	11119.11	12144.00	4616.35	11998.00	(146.00)
BENEFITS							
70-100-2550-2140-00	WORKMEN'S COMPENSATION	1000.00	(78.73)	1000.00	0.00	100.00	(900.00)
70-100-2550-2300-00	FICA	726.00	855.18	929.00	445.09	917.85	(11.15)
70-100-2550-2600-00	UNEMPLOYMENT COMP.	28.00	8.35	28.00	6.00	20.00	(8.00)
70-100-2550-2900-00	OTHER BENEFITS	165.00	86.45	165.00	0.00	340.00	175.00
	Includes driver physical and mandatory drug and alcohol testing.						
	TOTAL BENEFITS	1919.00	871.25	2122.00	451.09	1377.85	(744.15)
PURCHASED PROPERTY SERVICES							
70-100-2550-4400-00	BUS REPAIRS	3000.00	880.74	3000.00	531.74	1000.00	(2000.00)
	TOTAL PURCHASED PROPERTY SERVICES	3000.00	880.74	3000.00	531.74	1000.00	(2000.00)
OTHER PURCHASED SERVICES							
70-100-2550-5200-00	BUS INSURANCE	1400.00	726.00	1400.00	(58.41)	1500.00	100.00
	TOTAL OTHER PURCHASED SERVICES	1400.00	726.00	1400.00	(58.41)	1500.00	100.00

Fund: SHELBURNE GENERAL FUND - SHEL97 Budget Year: July 1996 thru June 1997

Account Number	Account Name	Last Year Budget (1)	Last Year Actual (2)	This Year Budget (3)	This Year Actual (4)	Next Year Requested (5)	Amount Increase (Decrease)
SUPPLIES AND MATERIALS							
70-100-2550-6100-00	SUPPLIES	1910.00	4233.32	3000.00	545.11	4500.00	1500.00
	TOTAL SUPPLIES AND MATERIALS	1910.00	4233.32	3000.00	545.11	4500.00	1500.00
PROPERTY							
70-100-2550-7410-00	EQUIPMENT - NEW	0.00	473.00	0.00	0.00	0.00	0.00
	TOTAL PROPERTY	0.00	473.00	0.00	0.00	0.00	0.00
OTHER EXPENSES							
70-100-2550-8100-00	DUES & FEES	20.00	5.00	20.00	0.00	20.00	0.00
	TOTAL OTHER EXPENSES	20.00	5.00	20.00	0.00	20.00	0.00
	TOTAL TRANSPORTATION	17837.00	18308.42	21686.00	5985.88	20395.85	(1290.15)
Capital Reserve							
OTHER EXPENSES							
70-100-5250-8800-00	CAPITAL RESERVE FUND	5000.00	5000.00	5000.00	5000.00	0.00	(5000.00)
	TOTAL OTHER EXPENSES	5000.00	5000.00	5000.00	5000.00	0.00	(5000.00)
	TOTAL Capital Reserve	5000.00	5000.00	5000.00	5000.00	0.00	(5000.00)
	TOTAL BUDGET TOTAL	471300.05	448654.22	461371.24	229660.12	494060.52	32689.28

Anticipated Revenues

	1995-96	1996-97
June 30 Balance	$22,967.86	$ .00
Nat.Forest Reserve	$ 9,376.22	$8,500.00
Interest	$ 700.00	$ 800.00
	$33,044.08	$ 9,300.00

Budget Summary

	1995-96	1996-97
Appropriation	$461,371.24	$504,060.52
Revenues	$ 33,044.08	$ 9,300.00
District Assessment	$428,317.16	$494,760.52

Shelburne School District
Edward Fenn School
Tuition Students

1996 - 1997

Kingergarten ($2,431.50)	Bouchard, Courtney Lemieux, Luc	Paine, Tyler

3 x $2,431.50 = $ 7,294.50

Grade 1 ($4,863.00)	Benoit, John Langlands, Ashley	Paine, Ashton Rousseau, Brandon

4 x $4,863.00 = $ 19,452.00

Grade 2	Clark, Shane Kernan, Katherine	Legendre, Jason

3 x $4,863.00 = $ 14,589.00

Grade 3	Benoit, Patrick Corriveau, Luc Hill, Christopher	Laflamme, Christopher Nickerson, Kerri Weathers, Colleen

6 x $4,863.00 = $ 29,178.00

Grade 4	Arsenault, Amy Bouchard, Dustin Desmond, Derek Favreau, Jaime	Gagnon, Brett Kernan, Joshua Laflammė, Courtney Willey, Alysia

8 x $4,863.00 = $ 38,904.00

Grade 5	Baker, Andrew	Corriveau, Renee
	Bennett, Cameron	Daniels, Jesse
	Bolash, Michelle	Newell,Corey
	Boutin, Ashley	Weathers, Daniel
	Brosnan, Emma	

9 x $4,863.00 = $43,767.00

TOTAL ELEMENTARY $153,184.50

GORHAM MIDDLE/HIGH SCHOOL

($5,531.00)

Grade 6	Bouchard, Krystle	Simonoko, Rae
	Hill, Matthew	

3 x $5,531.00 = $ 16,593.00

Grade 7	Bennett, Brandon	Eafrati, Troy
	Bolash, Lee Ann	Kernan, Zachary
	Daniels, Joseph	Patry, Daniel

6 X $5,531.00 = $ 33,186.00

Grade 8	Arsenault, John	Hayes, Crystal
	Brosnan, Hakan	Hill, Michael
	Delisle, Tanya	Kernan, Kimberly
	Desmond, Erin	Newell, John
	Favreau, Meg	Parent, Jessica

10 x $5,531.00 = $ 55,310.00

TOTAL MIDDLE SCHOOL; $105,089.00

GORHAM HIGH SCHOOL

($5,806.00)

Grade 9	Brosnan, Niklas	Labonville, Matthew
	Cleary, Kathryn	Laflamme, Carrie
	Daniels, Joshua	Sjostrom, Joshua
	Evans, Fallone	

7 x $5,806.00 = $40,642.00

Grade 10	Gagnon, Michael	Sjostrom, Karin
	Patry, Jennifer	Wight, Jacob
	Simonoko, Shane	Wood, Guy

6 x $5,806.00 = $34,836.00

Grade 11	Arsenault, David	Laflamme, Casey
	Carpenter, Kevin	Rousseau, Jamison
	Doucette, Jaclyn	Saladino, Angela
	Evans, Rebecca	Stiles, Mandi

8 X $5,806.00 = $46,448.00

Grade 12	Baker, Elizabeth	Vien, George
	Bevin, Mary Anne	Wight, Zackory
	Favra, Karen	Contingency
	Mainguy, Michael	
	Patry, Cynthia	

8 x $5,806.00 = $46,448.00

TOTAL HIGH SCHOOL: $168,374.00

SCHOOL ADMINISTRATIVE UNIT #20

NOTICE OF PUBLIC HEARING

A public hearing on the 1996-1997 School Administrative Unit #20 budget will be held on Monday, December 4, 1995, , at 7:00 PM, in the gymnasium of the Milan Village School, Milan, NH. Residents of the towns of Dummer, Errol, Gorham, Milan, Randolph, and Shelburne are invited to attend. A meeting of the SAU #20 Board will follow the public hearing.

Expenditures:

Account	Description	1995-1996	1996-1997
2310	School Board Services	$210.00	$510.00
2320	Superintendent's Office	$110,402.23	$111,301.00
2330	Special Services Office	$69,249.41	$69,970.92
2520	Business Services Office	$87,694.08	$85,906.00
2640	Staff Development	$16,465.00	$16,585.00
2929	Office Operation	$46,024.73	$51,487.00
2999	Wage/benefit adjustments	$5,500.00	$8,000.00
	Total Budget	$335,545.47	$343,759.92

Revenues:

	1995-1996	1995-1996
June 30 Balance	$5,000.00	$8,932.89
Interest	$600.00	$550.00
Other-NCEF	$7,000.00	$6,500.00
District Assessments	$322,945.47	$327,777.03
Total revenue	$335,545.47	$343,759.92

DISTRIBUTION OF $327,777.03 TO BE RAISED BY DISTRICTS

	1994 EQUALIZED EVALUATION	VALUATION PERCENT	ADM 1994-95 PUPILS	PUPIL PERCENT	COMBINED PERCENT	TOTAL DISTRICT SHARE
Dummer	$19,815,892	6.00%	0	0.00%	3.00%	$9,826.25
Errol	$34,811,618	10.53%	40.3	4.91%	7.72%	$25,306.02
Gorham	$166,554,194	50.39%	634.9	77.32%	63.86%	$209,314.14
Milan	$44,299,783	13.40%	145.9	17.77%	15.59%	$51,088.36
Randolph	$35,590,879	10.77%	0	0.00%	5.38%	$17,648.71
Shelburne	$29,429,757	8.90%	0	0.00%	4.45%	$14,593.55
	$330,502,123	100.00%	821.1	100.00%	100.00%	$327,777.03

REPORT
OF THE
SUPERINTENDENT OF SCHOOLS

Cooperative School District Study with Berlin: Last year's Annual School District meeting had barely concluded when the Shelburne School Board received a request from the Berlin School Board to join them in the study of the formation of a cooperative school district for our area. The last study, without Berlin, failed to receive the necessary approval in Dummer and Milan. A new study, with Berlin, may win approval in those communities but may face significant problems in Gorham, Randolph, and Shelburne because of the complexity of the issues and traditions which will be involved. Regardless of these problems, the educational, social, and economic needs of our area require that we investigate every alternative and be open to the possibility of improving our opportunities.

Contract for Transportation: An article on this year's warrant asks you to decide between owning and operating a District school bus or purchasing that service from a contractor. In either case, the cost is about the same. The basic advantages of contracting for the service lie in reducing the District's liability exposure/insurance cost and in limiting the Board's need to be involved in the short-term problems of providing daily transportation. The disadvantages are not economical but, rather, represent a significant change in the way in which Shelburne provides its basic school services. Only the community can decide which approach best fits its needs.

Tuition Contract with Gorham: The current tuition contract expires at the end of this school year. The proposed renewal follows the terms specified by the State of New Hampshire which results in a tuition charge based upon the actual costs of instruction. As you are probably aware, the Gorham School District will vote on a significant amount of improvement to its facilities at their Annual School District Meeting. That cost will not be passed on to either Shelburne or Randolph; however, the improvements will benefit all of our communities and their children.

Deficit Appropriation: All districts that tuition their children outside the district face a problem when students arrive in the community that have not been anticipated in the budget. This year the number of new students was greater than we could absorb in our budget.

School Programs: At the Edward Fenn Elementary School, the reinstatement of the enrichment program has led to a review and renewal of the role of that program in the school. The year has seen significant progress in the growth of parent involvement with an active group formally taking part in the issues that affect the school. This spring, Gorham Middle School will undergo a formal evaluation of its objectives, programs, and procedures by an outside consulting agency. Students and parents will be surveyed to obtain their input. Please participate in this important review of the educational program. Gorham High School has studied the possibility of making major changes in the organization of the school day, school week, and school year. "Block scheduling" has won the support of the staff and a proposal is being refined for presentation to the Gorham School Board. A parallel study has been completed in Berlin and the program will be implemented next year at Berlin High School. We will monitor Berlin's experience before implementing a similar program in Gorham.

In closing, I would like to thank the Shelburne School Board for their diligence in addressing the issues which face the District. Their dedication to the community of Shelburne and its children is an important asset to the community and the region.

Respectfully submitted,

Daniel J. Whitaker
Superintendent of Schools

Edward Fenn Elementary School

Principal's Report

The decade of the nineties is not only a time for dramatic change but a time of reflecting on the meaning of that change. Preparing for the 21st century is a daunting task because change is more rapid than most of us had imagined. As the administrator of a small elementary school I sometimes feel overwhelmed at the prospect of having to effect change at such a fast pace. Nevertheless, the faculty and staff are dedicated and committed to do what needs to be done to usher students into the brave, new world of the next century.

Evidence of this lies in our efforts to continue to find better ways to be accountable to parents in reporting students' progress. The Report Card Committee is an example of this, as well as the initiative of our primary teachers in establishing a Literacy Team. Headed by Pat Weathers and Karen Moore, they have taken on the task of organizing the Language Arts program with the objective of developing standards for the primary grades in order to align them with the State Frameworks. Another goal of this group is to train teachers in observational techniques and procedures related to the Reading Recovery Program.

The Special Education Department, under the leadership of Bonnie Agrodnia, Director of Special Services, continues to provide essential and multiple services to our special needs students. The requirements and standards established by law are maintained efficiently and effectively to the extent that Gorham has received program approval for the entire S.A.U. until the year 2,000. A Program Approval Team selected by the State Department spent several days visiting the facilities and reviewing records to determine the program's effectiveness. We are fortunate to have a department that meets the rigorous standards of the law. A job well done.

Elementary Curriculum Heads have analyzed results of the last assessment of the New Hampshire Improvement and Assessment Program and are working with their colleagues to implement the necessary changes for improving student performance "next time around". The implementation of periodic half days recommended by the Staff Development Committee has provided some of the time needed to attend to this effort and other necessary tasks.

An important dimension to our educational program is the Student Council. Mrs. Judy Reed has served as the advisor for this group for the past two years, and participants continue to grow in their commitment to make a difference in their community. They have sponsored several activities within the school and have also reached out to help those in need by organizing a food drive for the last two years. Each year they deepen their understanding of citizenship and realize that they can make a difference.

Another initiative with much promise is the introduction of the Parents Involvement Group. It has created more opportunities for parents to participate in daily school activities. More than at an other time in our history, parents are needed to help support values that make for successful schools. It is my sincere hope that this group will thrive and extend their efforts to the community level and make a difference for our children's future.

It has become apparent this past year that additional space is needed to accommodate programs being implemented to improve the curriculum. Our Reading Recovery teacher is presently teaching in a storage room. Specialists who do testing are relegated to the music room off the stage. If we are to update our facility to accommodate the technology needed to prepare our students for their future, more space is needed to house the cables to equip every classroom with outlets for the hardware.

Progress is inevitable but the quality and pace of that progress rests with the citizens of Gorham. Therefore, it is my hope that this challenge will be met for the benefit of our students and our community.

Respectfully submitted,

Reny Demers

Reny Demers
Principal

1995 Principal's Report

Often I hear others say that "Gorham Middle/High School is the best kept secret in the North Country." What they are suggesting, I think, is that I need to do a better job of publicizing the fact that GM/HS is among the better schools in New England. So I will take this opportunity in the *Annual Report* to broadcast a sampling of our finer qualities.

Our students continue to receive compliments for good behavior from others who visit our school or who observe us wherever we travel. For example, this past weekend I received yet another call from a community member commenting on how well-behaved our students are. The caller recounted a recent occurrence. Wearing a Gorham High School jacket, he had entered a rest-stop on I-93. The rest-stop attendant, pulling the gentleman aside, had stated unequivocally that GHS students are the best-behaved students who stop there. It is interesting to me that the caller took the time out of a busy weekend schedule to give me this information. More important, however, is the fact that our students' circle of respect extends beyond the high school building, beyond the community, and beyond the North Country. A tour guide in Rome, Italy, in April echoed this sentiment: "These students are the best-behaved I've ever seen." Our students are often appalled by the inappropriate actions of others their own age.

It takes a whole tribe to educate a child. A major source of our strength as a school, I believe, is that our communities (Gorham, Randolph, and Shelburne) stand behind our young people. Everywhere I look--no matter the hour, in or out of the school building--I find adults in the community interacting with our students in meaningful educational ways

The proof of the worth of any school lies in its preparation of young adults for life in and beyond high school. The middle school continues to send well-prepared eighth graders to the high school. And for successful entry into that post-secondary school world, Gorham High School continues to have an exceptional record of achievement. For example, 44% of last year's seniors graduated with honors, high honors, or highest honors. There were 16 gold tassels in evidence at graduation. In a class of thirty-seven, 23 seniors matriculated at four-year colleges, 7 at two-year schools; 3 entered the armed services; 1 went on tour with *Up With People*; and 3 entered the work force.

One reason for our students' holistic success is due to the "web of services" surrounding each child. We like to think that none of our students falls through the cracks. And in this respect small (in terms of school population) is better. I continue to be especially impressed by the above-and-beyond-the-call-of-duty commitment of the majority of staff members who freely give of their time--day, night, weekends, holidays, summer time, et al--for the betterment of our children.

The high degree of respect accorded the faculty by students (and vice-versa) is also an indication of the health of our school community. This respect is also clearly evinced in the upkeep of the physical plant.

As *in loco parentis*, the staff sets realistic guidelines of behavior--Thou shalt not wear hats in the

school building, for example--and actively enforces the rule. Within this arbitrary, unilateral framework of behavior, however, students are encouraged to question authority, to ask the essential question, **Why?**

Tradition is the bedrock upon which our school rests. Without this solid footing the benevolent ghosts of the past are unable to interact meaningfully with the school denizens of the present to keep myths alive, to provide a moral framework, or to offer clear direction. I am pleased that new traditions are merging with the old, thus becoming part of the substantive fabric which clothes our educational community in high-quality robes. The husky is alive and well.

Any dynamic school continuously assesses its effectiveness and adapts according to need. Gorham Middle/High School operates on two sound principles of change: 1. If it ain't broke don't fix it--the voice of caution, and 2. Don't throw the baby out with the bath water--the voice of reason. Ever in a state of creative flux, the middle/high school is considering a number of innovative options for the short- and long-term future.

Finally, I asked in the *Middle* and *High School Handbooks*, "Are we at the middle/high school preparing your son or daughter:

- To access information;
- To work cooperatively;
- To make effective oral presentations;
- To express ideas in clear, concise, and coherent writing;
- To be punctual;
- To be honest;
- To respect diversity and to treat others with respect;
- To meet deadlines;
- To work through a process;
- To produce a quality product;
- To distinguish between the meretricious and the substantive;
- To consider career goals;
- To be creative, self-starters; and
- To be life-long learners?"

My response is that we are preparing our students for a meaningful future and that we are continuously striving to make a good school better.

Respectfully submitted,

James F. Hunt Jr.

SURVEY OF GRADUATES - CLASS OF 1995

A number of graduates have entered four-year college or university programs. Listed below are the chosen post-secondary schools:

University of New Hampshire	9 students	24.3%
Keene State College	2 students	5.4%
Dartmouth College	1 student	2.7%
Saint Anselm College	1 student	2.7%
Syracuse University	1 student	2.7%
Worcester Polytechnic Institute	1 student	2.7%
Colby College	1 student	2.7%
University of Maine at Farmington	1 student	2.7%
Becker College	1 student	2.7%
Elmira College	1 student	2.7%
Saint Joseph's College	1 student	2.7%
Fordham University	1 student	2.7%
University of Hartford	1 student	2.7%
Simmons College	1 student	2.7%

Other students are continuing their education in other than four-year programs. The chosen schools are:

Dean College	1 student	2.7%
N. H. Technical College - Berlin	5 students	13.5%
N. H. Technical Institute	1 student	2.7%

Of the remaining graduates, 1 (2.7%) is touring with Up with People, 3 (8.1%) are employed and 3 (8.1%) are in the armed forces.

GORHAM, RANDOLPH, SHELBURNE EDUCATIONAL FOUNDATION
ANNUAL REPORT

To the Citizens of Gorham, Randolph, and Shelburne:

The Gorham, Randolph, Shelburne Educational Foundation was established in 1990 to help provide for the long-term needs of all students enrolled in the schools of the Gorham School District. While a small operating fund will be maintained at the local level to meet expenses the majority of the Foundation's resources will be invested through the Northern New Hampshire Foundation, a Division of the New Hampshire Charitable Foundation. And in order to allow the fund to grow, the principal and the interest will not be used until our goal of $100,000 has been met.

To help us meet our goal of $100,000 the GRSEF Board of Trustees has established the THIRD CENTRUY FUND from contributions it has received over the last three years. The trustees believe that creating a THIRD CENTURY FUND of $100,000 is an attainable fiscal goal by the landmark year of 2000. That year not only marks the beginning of the Twenty-First Century it also marks the dawn of the THIRD CENTURY (19th, 20th, & 21st Centuries) in which Gorham, Randolph, and Shelburne will have faced the challenges of providing high quality education for its young people. We are asking every Gorham alumnus or alumna, friends of alumni, parents of alumni, and friends of education to join us in reaching this goal together. Your contributions to the THIRD CENTURY FUND is a vote of confidence, an inspiration for the presnt and an investment in the future excellence of the Gorham school system as it prepares to embark on its third century of service to future generations of Gorham, Randloph, & Shelburne students.

Respectfully submitted:

Robert Bellavance, Chairman
GRSEF Board of Trustees

NORTHERN NEW HAMPSHIRE FOUNDATION
A DIVISION OF NEW HAMPSHIRE CHARITABLE FOUNDATION

FUND STATUS REPORT

GORHAM, RANDOLPH, SHELBURNE EDUCATIONAL FUND

JANUARY 1, 1995 - SEPTEMBER 30, 1995

PRINCIPAL ACCOUNT

Beginning Market Value	$20,343.94
Contributions	2,300.00
Total Return	4,070.77
Investment Fee	(45.86)
NHCF Management Fee	(163.55)
Spending Allocation Transferred to Distribution Account	(813.74)
Spending Allocation Reinvested in Principal Account	813.74
Ending Market Value (as of 09/30/1995)	$26,505.30

DISTRIBUTION ACCOUNT

Beginning Balance	$0.00
Contributions	0.00
Spending Allocation Transferred from Principal Account	813.74
Spending Allocation Reinvested in Principal Account	(813.74)
Distributions/Grants	0.00
Ending Balance	$0.00

Glossary of Terms on Reverse Side

GORHAM, RANDOLPH, SHELBURNE EDUCATIONAL FOUNDATION

Financial Report

January 1, 1995, through December 31, 1995

Checkbook Balance, January 1, 1995		$ 786.51
Income for 1995		
Donations--ALMA MATTERS V	$2,372.00	
Raffle Sales	802.00	
Dues--ALMA MATTERS	25.00	
Penny Collection	18.56	
Interest Earned	3.22	
Total Income Earned for 1995		$3,220.78
Total Cash Available		$4,007.29
Paid Out for 1995		
Investment in NNHCT (9/15/95)	$2,300.00	
Berlin Reporter--IRS Notifications	116.30	
Mailings--IRS	17.62	
Raffle Payment--Evelyn Page Armstrong '28	401.00	
Printing--Raffle Tickets	28.00	
Deposit Slips	4.04	
State of NH Fee	25.00	
5 Reams Paper	24.95	
ALMA MATTERS V Expenses	473.83	
Bank Service Charge--Master Card	1.50	
U.S. Post Office Fee	85.00	
Total Paid Out		$3,477.24
Balance 12/31/95 (Agrees with checkbook)		$ 530.05

SHELBURNE SCHOOL DISTRICT
ANNUAL SCHOOL MEETING
Report of Proceedings
March 14, 1995

The polls were opened at 5:00om by Town and School Moderator, John Henne, for action by ballot to elect the following School District Officials:

1. Moderator for the ensuing three (3) years.
2. Treasurer for the ensuing three (3) years.
3. Clerk for the ensuing three (3) years.
4. Member of the School Board for the ensuing three (3) years.
5. Two (2) Auditors for the ensuing one (1) year.

The Annual School District meeting was called to session at 8:00pm, March 14, 1995 by School District Moderator, John Henne. Dr. Dan Whittaker, Superintendent of SAU #20 and Paul Partinope, Administrative Ass't. of SAU #20, were introduced. The following actions were taken:

Article #1: Lala Dinsmore moved and Jo Carpenter seconded that the meeting "accept the reports of agents, auditors, committees, or officers heretofore chosen as printed in the Annual Report."
No Discussion
VOTED IN THE AFFIRMATIVE.

Article #2: Moderator John Henne read the salaries of School District Officers as recommended:

School Board Chair	$125.00
School Board Members (2 @ $100 ea.)	$200.00
Treasurer	$ 75.00
Deputy Treasurer	$ 25.00
Clerk	$ 20.00
Moderator	$ 25.00
Supervisors of Checklist (3 @ $15 ea.)	$ 45.00
Ballot Clerks (2 @ $15 ea.)	$ 30.00
Auditors (2 @ $15 ea.)	$ 30.00

Robert Corrigan moved and Robin Henne seconded that we "set the salaries of school district officers as recommended and read."
No Discussion.
VOTED IN THE AFFIRMATIVE

Article #3: Sherrill Tracy moved and Ray Danforth seconded that "the District raise and appropriate the sumof $5,000 to the Bus Capital Reserve Fund."
No Discussion.
VOTED IN THE AFFIRMATIVE

Article #4: Christine LeGendre moved and Lala Dinsmore seconded that the District vote to designate the School Board as agents to expend funds from the Bus Capital Reserve Fund as they deem necessary for the purchase of a school bus."
No Discussion.
VOTED IN THE AFFIRMATIVE

Article #5: Kristy Lavertue moved and Dan Lavertue seconded that the District "vote to raise, appropriate and expend the sum of $456,371.24 for the support of shcools, for the payment of salaries of school district officials and agents, and for the payment of statutory obligations of the District, said sum to be in addition to the sum raised under Article 3 in this warrant."
No Discussion.
VOTED IN THE AFFIRMATIVE

Article #6: Tom Hayes moved and Gail Newell seconded that "the District authorize the School Board to make application for and to accept, on behalf of the District, any or all grants or other funds for educational purposes which may now or hereafter be forthcoming from the United States Government, the State of New Hampshire, private individuals, corporations, or any federal or state agency and to expend these grants or funds for such projects as it may designate."
No Discussion
VOTED IN THE AFFIRMATIVE

Article # 7: To transact any other business which may come before this meeting.

Under this article, George Hill moved that "the District request that the School Board reassess the effectiveness of the current Middle School concept and practice." The motion was seconded by Lala Dinsmore.

In discussion, Dr. Whittaker announced a series of public meetings to be held in April to discuss the Middle School with emphasis on communication with parents and discussions on programs that are allied to and correlated with the Middle School.
The concept of a Middle School is one that he felt many people have misunderstood and that people have many questions about. The Administrative Unit is looking into having an outside group come in to assess the educational advancements and achievements of Gorham Middle School.
VOTED IN THE AFFIRMATIVE

Meeting recessed at 8:21pm, March 14, 1995, and the ballot-box turned for counting.
Meeting reconvened at 9:25 pm, March 14, 1995, for the purpose of reporting election results under Article #1.
119 ballots having been cast, the following persons were declared elected:

Moderator:	John Henne (116)
Treasurer:	John Danforth (110)
Clerk:	C. Ann Leger (115)
School Board Member:	Debra Baker (76)
	(Four other persons received 2 or fewer write-in votes–recorded on accompanying ballot.)
Two Auditors:	Louise Bevin (112)
	Rodney Hayes (27)
	(Seven other persons received 1 write-in vote each recorded on accompanying ballot.)

Motion made by Hildreth Danforth, seconded by Jo Anne Carpenter to adjourn the Shelburne School District meeting.
VOTED IN THE AFFIRMATIVE
Meeting adjourned by Moderator J. Henne at 9:30pm. March 14, 1995.

Respectfully Submitted: C. Ann Leger

C. Ann Leger, School Clerk

FINANCIAL REPORT

OF THE

SHELBURNE SCHOOL DISTRICT

FOR THE YEAR ENDED

JUNE 30, 1995

CERTIFICATE

This is to certify that the information contained in this report was taken from the official records and is complete and correct to the best of my knowledge and belief. The accounts are kept in accordance with Section 17 of Chapter 21-J of the Revised Statutes Annotated and regulation Chapter Rev. 1100, Financial Accounting for Local Education Agencies on file with the Administrative procedures Act, and upon forms prescribed by the Department of Revenue Administration.

Jo Anne Carpenter
Debra Baker
Debra Gagnon
SCHOOL BOARD

Daniel J. Whitaker
Superintendent of Schools
August 22, 1995

NAME: DIST LOC MS 25 1994-95
Shelburne

TITLES	PAGE	LINE	(1) GENERAL	(2) SPECIAL REV	(3) CAPITAL PROJ	(4) FOOD SERV	(5) CAPITAL RES
BALANCE SHEET							
ASSETS							
Current Assets							
CASH	1	1	32864.94				40755.32
INVESTMENTS	1	2					
TAXES RECEIVABLE	1	3					
INTERFUND REC	1	4					
INTERGOV'T REC	1	5					
OTHER RECEIVABLES	1	6					
BOND PROCEEDS REC	1	7					
INVENTORIES	1	8					
PREPAID EXPENSES	1	9					
OTHER CURRENT ASSETS	1	10					
Total Current Asse	1	11	32864.94	0.00	0.00	0.00	40755.32
Fixed Assets							
MACHINERY AND EQUIP	1	12					
TOTAL ASSETS	1	13	32864.94	0.00	0.00	0.00	40755.32
LIAB & FUND EQUITY							
Current Liabilities							
INTERFUND PAYABLES	1	14					
INTERGOV'T PAYABLES	1	15					
OTHER PAYABLES	1	16	9897.08				
CONTRACTS PAYABLE	1	17					
BONDS PAYABLE	1	18					
INTEREST PAYABLE	1	19					
ACCRUED EXPENSES	1	20					
PAYROLL DEDUCTIONS	1	21					
DEFERRED REVENUES	1	22					
OTHER CURRENT LIAB	1	23					
Total Liabilities	1	24	9897.08	0.00	0.00	0.00	0.00
Fund Equity							
UNRES RETAINED EARN	1	25					
RES FOR ENCUMBRANCES	1	26					
RES FOR SPEC PURP	1	27					40755.32
UNRES FUND BALANCE	1	28	22967.86				
Total Fund Equity	1	29	22967.86	0.00	0.00	0.00	40755.32
TOT LIAB & FUND	1	30	32864.94	0.00	0.00	0.00	40755.32

GENERAL FUND EXPENDITURES			SALARIES	BENEFITS	PURCHASED	SUPPLIES	PROPERTY	OTHER	TOTAL
ELEMENTARY									
Instruction									
REGULAR ED PROG	7	1			159003.46				159003.46
SPEC ED PROGRAMS	7	2			4447.66				4447.66
VOC ED PROGRAMS	7	3							0.00
OTHER INSTRUCT PROG	7	4							0.00
Pupil Support Services									
ATTEND+SOCIAL WORK	7	5							0.00
GUIDANCE	7	6							0.00
HEALTH	7	7							0.00
PSYCHOLOGICAL	7	8							0.00
SPEECH+AUDIOLOGY	7	9							0.00
OTHER PUPILS	7	10							0.00
Instructional Support Servi									
IMPROVE OF INST	7	11							0.00
EDUCATIONAL MEDIA	7	12							0.00
OTHER INST STAFF	7	13							0.00
General Administration									
SCHOOL BOARD	7	14	276.33	19.08	374.40	139.28		289.04	1098.13
OFFICE OF SUPER	7	15			7877.60				7877.60
SPEC AREA ADMIN	7	16							0.00
OTHER GEN ADMIN	7	17							0.00
SCHOOL ADMIN	7	18							0.00
Business Services									
FISCAL	7	19							0.00
OP+MAINT OF PLANT	7	20							0.00
PUPIL TRANSPORTATION	7	21	5036.96	394.68	727.85	1917.69	214.27	2.27	8293.72
CENT INTERNAL SERVS	7	22							0.00
OTHER BUSINESS	7	23							0.00
MANAGERIAL	7	24							0.00
OTHER SUPPORT SERV	7	25							0.00
TOTAL ELEMENTAR	7	26	5313.29	413.76	172430.97	2056.97	214.27	291.31	180720.57

MIDDLE/ JR HIGH			SALARIES	BENEFITS	PURCHASED	SUPPLIES	PROPERTY	OTHER	TOTAL
Instruction									
REGULAR ED PROG	8	1			101610.72				101610.72
SPEC ED PROGRAMS	8	2							0.00
VOC ED PROGRAMS	8	3							0.00
OTHER INSTRUCT PROG	8	4							0.00
Pupil Support Serv									
ATTEND+SOCIAL WORK	8	5							0.00
GUIDANCE	8	6							0.00
HEALTH	8	7							0.00
PSYCHOLOGICAL	8	8							0.00
SPEECH+AUDIOLOGY	8	9							0.00
OTHER PUPILS	8	10							0.00
Instructional Support Servi									
IMPROVE OF INST	8	11							0.00
EDUCATIONAL MEDIA	8	12							0.00
OTHER INST STAFF	8	13							0.00
General Administration									
SCHOOL BOARD	8	14	165.92	11.45	224.81	83.63		173.55	659.36
OFFICE OF SUPER	8	15			4730.04				4730.04
SPEC AREA ADMIN	8	16							0.00
OTHER GEN ADMIN	8	17							0.00
SCHOOL ADMIN	8	18							0.00
Business Administration									
FISCAL	8	19							0.00
OP+MAINT OF PLANT	8	20							0.00
PUPIL TRANSPORTATION	8	21	3024.40	236.98	437.03	1151.46	128.66	1.36	4979.89
CENT INTERNAL SERVS	8	22							0.00
OTHER BUSINESS	8	23							0.00
MANAGERIAL	8	24							0.00
OTHER SUPPORT SERV	8	25							0.00
TOT MID/JHS EXP	8	26	3190.32	248.43	107002.60	1235.09	128.66	174.91	111980.01

HIGH SCHOOL			SALARIES	BENEFITS	PURCHASED	SUPPLIES	PROPERTY	OTHER	TOTAL
Instruction									
REGULAR ED PROG	9	1			140470.00				140470.00
SPEC ED PROGRAMS	9	2							0.00
VOC ED PROGRAMS	9	3							0.00
OTHER INSTRUCT PROG	9	4							0.00
Pupil Support Services									
ATTEND+SOCIAL WORK	9	5							0.00
GUIDANCE	9	6							0.00
HEALTH	9	7							0.00
PSYCHOLOGICAL	9	8							0.00
SPEECH+AUDIOLOGY	9	9							0.00
OTHER PUPILS	9	10							0.00
Instructional Support Servi									
IMPROVE OF INST	9	11							0.00
EDUCATIONAL MEDIA	9	12							0.00
OTHER INST STAFF	9	13							0.00
General Administra									
SCHOOL BOARD	9	14	167.75	11.58	227.28	84.56		175.46	666.63
OFFICE OF SUPER	9	15			4782.20				4782.20
SPEC AREA ADMIN	9	16							0.00
OTHER GEN. ADMIN	9	17							0.00
SCHOOL ADMIN	9	18							0.00
Business Services									
FISCAL	9	19							0.00
OP+MAINT OF PLANT	9	20							0.00
PUPIL TRANSPORTATION	9	21	3057.75	239.59	441.86	1164.17	130.07	1.37	5034.81
CENT INTERNAL SERVS	9	22							0.00
OTHER BUSINESS	9	23							0.00
MANAGERIAL	9	24							0.00
OTHER SUPPORT SERV	9	25							0.00
TOTAL HIGH SCH	9	26	3225.50	251.17	145921.34	1248.73	130.07	176.83	150953.64

DISTRICT WIDE			SALARIES	BENEFITS	PURCHASED	SUPPLIES	PROPERTY	OTHER	TOTAL
ADULT CONT ED	10	1							0.00
COMMUNITY SER	10	2							0.00
FACILITIES ACQ+CONST	10	3							0.00
Other Outlays									
Debt Service	10	4							0.00
Fund Transfers									
TRANS TO SR FUND	10	5							0.00
TRANS TO CP FUND	10	6							0.00
TRANS TO FS FUND	10	7							0.00
TRANS TO CR FUND	10	8						5000.00	5000.00
TOT DIST WIDE E	10	9	0.00	0.00	0.00	0.00	0.00	5000.00	5000.00
TOT GEN FUND EXP	10	10	11729.11	913.36	425354.91	4540.79	473.00	5643.05	448654.22

REPORT OF DISTRICT TREASURER
FOR THE
FISCAL YEAR JULY 1, 1994 TO JUNE 30, 1995

Cash on Hand July 1, 1994	$	34,528.00
Received from Selectmen:		
Current Appropriation		438,965.06
Revenue from Federal Sources		
- N.F.R.		9,376.22
Received from all Other Sources		1,941.88
- Reduction to Expense $1,119.80		
TOTAL RECEIPTS.....		$450,283.16
TOTAL AMOUNT AVAILABLE FOR		
FISCAL YEAR.....		$484,811.16
LESS SCHOOL BOARD ORDERS PAID		$451,946.22
BALANCE ON HAND, JUNE 30, 1995	$	32,864.94

John P. Danforth
District Treasurer

TOWN OF SHELBURNE OFFICERS 1995

SELECTMEN

George Hill.....466-3635
Stan Judge.....466-3986
Warren (Tom) Hayes.....466-3989

ADMINISTRATIVE ASSISTANT

Jo Carpenter.....466-2262
home 466-3840

BUILDING INSPECTOR

George Corriveau.....466-2349

TOWN CLERK

Connie Leger.....466-3831

TAX COLLECTOR

Robert Dinsmore.....466-3926

TREASURER

Ben Werner.....466-2509

SCHOOL BOARD

Debra Baker.....466-2362
Jo Carpenter, Chairperson.....466-3840
Debra Gagnon.....466-5123
Dan Whitaker, Superintendant.....466-3632

PUBLIC WORKS FOREMAN & ROAD AGENT

Ken Simonoko.....466-2957
home 466-3690

FIRE CHIEF

Warren Hayes, ...466-3989

CONSTABLE

Jerry Baker.....466-2362

EMERGENCY MANAGEMENT

Warren Hayes, Director.....466-3989

TOWN OFFICE.....466-2262
TOWN HALL, GARAGE 466-3465
LANDFILL.....466-2957
MERGENCY - FIRE, POLICE & AMBULANCE.....911

SCHOOL ADMINISTRATIVE UNIT NO. 20

1996 - 1997 SCHOOL CALENDAR

	M	T	W	T	F
August	X	X	X	X	{30}
September	{2}	{3}	4	5	6
(19)	9	10	11	12	13
	16	17	18	19	[20]
	23	24	25	26	27
	30				
October		1	2	3	4
(21)	7	8	9	10	X
	X	15	16	17	18
	21	22	23	24	25
	28	29	30	[31]	
November					1
(18)	4	5	6	7	(8)
	X	12	13	14	15
	18	19	20	21	22
	25	26	<27>	X	X
December					
(15)	2	3	[4]	5	6
	9	10	11	12	13
	16	17	18	19	20
	X	X	X	X	X
	X	X			
January			X	2	3
(21)	6	7	8	9	10
	13	[14]	15	16	17
	X	21	22	23	(24)
	27	28	29	30	31

	M	T	W	T	F
February	3	4	5	6	7
(15)	[10]	11	12	13	14
	17	18	19	20	21
	X	X	X	X	X
March	3	4	5	6	7
(21)	10	11	12	13	<14>
	17	18	19	[20]	21
	24	25	26	27	28
	31				
April		1	2	3	(4)
(17)	7	8	9	10	11
	14	15	16	17	18
	X	X	X	X	X
	28	29	30		
May				1	2
(21)	5	6	7	8	9
	12	13	[14]	15	16
	19	20	21	22	23
	26	27	28	29	X
June	2	3	4	5	6
(12)	9	10	11	12	13
	16	(17)	MU	MU	MU
	MU	MU	MU	MU	MU

Fri.	Aug. 30.	.Inservice Day Gorham and Milan
Mon.	Sept. 2.	.Labor Day
Tues.	Sept. 3.	.Full Staff Orientation
Wed.	Sept. 4.	.First Day of School
Fri.	Oct. 11.	.North Country Inservice Day
Mon.	Oct. 14.	.Columbus Day
Mon.	Nov. 11.	.Veterans' Day
Th/Fr	Nov. 28/29	.Thanksgiving Recess
M-W	Dec. 23-Jan. 1	.Christmas Vacation
Mon.	Jan. 20.	.Civil Rights Day
M-F	Feb. 24-28	.Winter Vacation
M-F	Apr. 21-15	.Spring Vacation
Fri.	May 30.	.Memorial Day
Tues.	June 17.	.Last Day of School (Tentative)
Wed.	June 18.	.Check-Out Day - Errol
MU	. . . . .	.Make Up Days
[]	. . . . .	.Early Release Days
()	. . . . .	.End of Marking Period
<>	. . . . .	.End of Trimester